LEPHALALE MUNICIPALITY

FIRST_QUARTER_PERFORMANCE_REPORT

2025/ 2026_FY

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1. Acronyms and abbreviations

AC	Audit Committee
AIDS	Acquired Immune Deficiency Syndrome
AMM	Acting Municipal Manager
AG	Auditor General
BAC	Bid Adjudication Committee
BSC	Bid Specification Committee
BTO	Budget and Treasury Office
CSI	Community Social Investment
CAPEX	Capital Expenditure
CSS	Corporate Support Services Department
CFO	Chief Financial Officer
CRO	Chief Risk Officer
CRU	Community Residential Unit
DP	Development Planning Department
DWS	Department of Water and Sanitation
EAP	Employee Assistance Program
FY	Financial Year
ID	Infrastructure Department
IIMP	Infrastructure Investment Master Plan
IDP	Integrated Development Plan
IA	Internal Auditor
IIMP	Infrastructure Investment Master Plan
IGR	Inter -Governmental Relations
LLF	Lephalale Local Forum
LED	Local Economic Development
GDP	Gross Domestic Products
KPA	Key Performance Area

KPI	Key Performance Indicator
LIIMP	Lephalale Integrated Infrastructure Masterplan
LLM	Lephalale Local Municipality
MFMP	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MSIG	Municipal Service Infrastructure Grant
MSA	Municipal Systems Act
Mscoa	Municipal Standard Chart of Accounts
MPAC	Municipal Public Accounts Committee
MPT	Municipal Planning Tribunal
N/A	Non- Applicable
OPEX	Operational Expenditure
OHS	Organizational Health and Safety
POE	Portfolio of Evidence
PSP	Project Service Provider
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework
SLA	Service Level Agreement
SLP	Social Labour Plan
SS	Social Services Department
SPLUMA	Spatial Planning and Land Use Management Act
SSS	Strategic Support Services Department
WSIG	Water and Sanitation Infrastructure Grant
WSP	Work Skills Plan
YTD	Year to Date

2. Purpose

The purpose of this report is to give feedback regarding the performance of Lephalale Local Municipality for the 2025/ 2026 First Quarter Performance Report and to comply with the following legislative requirements:

- Section 41 (1) (e) of the Municipal Systems Act No. 32 of 2000 prescribes that a municipality must establish a process of regular reporting to-
- The Council, other political structures, political office bearers, and staff of the municipality; and
- The public and appropriate organs of state."
- Section 41 (2) further prescribes that the system applied by the municipality in compliance with subsection 1) (c) must be devised in such a way that it may serve as an early warning indicator of underperformance.
- National Treasury Circular 13, Component 31 that requires from municipalities that the targets and indicators contained in their SDBIP should be reported on for in-year reporting (quarterly and mid-year) and the annual report.

The First Quarter Performance Report contains information about:

- Quarterly performance against quarterly and annual targets as per the SDBIP is reported on the SDBIP 2025/ 26 FY, and it contains the objectives and indicators as per the Municipal IDP as well as General Indicators.
- The 2025/ 2026 SDBIP has developed some indicators to reflect cumulative performance, therefore the status of indicators reflects the overall performance level achieved year to date.
- Challenges that were experienced in achieving targets, especially in cases where targets were not met.
- Measures taken to improve performance where targets were not achieved.
- Corrective action is included for each KPI or Project Target not achieved.

Comparisons of performance against targets are highlighted in the form of colors based on scores which were calculated using Municipal Performance Regulations for Municipal Managers and Managers directly accountable Municipal Managers, Regulation 805 of 2006, adapted to comply with the Lephalale Local Municipality's performance management requirements. The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

2.1. Rating Scale

Color code	Scoring	% Target achieved	
Rating	Score	Low	High
Unsatisfactory	1-1.99	0.0%	49.99%
Below target	2 -2.99	50%	69.9%
Achieved target	3 -3.99	70%	79.99%
Exceeded target	4 -4.99	80%	99.9%
Over exceeded target	5+	100.0%	+

3. Overall Municipal Performance/ Executive Summary

There are 208 indicators in the 2025/ 2026 First Quarter Performance Report, and the following listed 48 indicators (from this total are not applicable for First Quarter as a result they will not be considered for reporting).

[1] National Treasury MFMA Circular No. 13 of 2005

The total achievement of 107 indicators as predetermined is 72 achieved targets, 36 exceeded targets, and 52 performed below target.

The institution is experiencing challenges on timeous implementation of capital projects, and it is slightly behind schedule on project implementation.

Directorate	ID Amount	ID #	Indicator name
Office of the Municipal Manager	8	M_0001	Number of fraud and corruption awareness conducted per quarter
		M_24	Percentage of Fraud and Corruption cases Reported and referred for investigation
		M_0024	Number of Risk Management Policies and Strategies Reviewed and sent to council for adoption
		M_0005	Number of Audit Action Plan developed Annually
		M_650	Unqualified Audit Opinion without material findings Attained and Maintained
		M_23	Percentage of complaints received on the electronic system by customer care and successfully attended
		M_26	Percentage of AG queries resolved by the Office of the MM
		M_654	Percentage on updating Municipal Website as per Sec 75 of the MFMA
Budget and Treasury Office	5	M_SCM3	Number of Stock taking, and reconciliation counted
		M_638	Number of Indigent registers update
		M_650	Unqualified Audit Opinion without material findings Attained and Maintained
		M_740	Number of material audit findings against the municipality regarding financial statements
		M_26	Percentage of AG queries resolved by Budget and Treasury Office
Corporate Support Services	9	M_135	Number of ICT Disaster Recovery site tests conducted
		M_0032	Percentage of vacancy rate
		M_212	Number of Workplace Skills Plan and Annual Training Report Submitted LGSETA
		M_672B	Percentage of Employee Disclosures on business interest
		M_680	Number of OHS audits in the Municipal Space conducted
		LHR_03	Percentage of Divisional Managers with signed Performance Assessments
		M_653A	Number of By-laws Gazette by end of Financial Year
		M_23	Percentage of complaints received on the electronic system by customer care and successfully attended
		M_26	Percentage of AG queries resolved by Corporate Support Services
Social Services	4	M_26	Percentage of AG queries resolved by Social Services
		M_28	Percentage of AC's resolutions implemented by Social Services
		M_RG1	Average turn-around time between application for driver's license and actual testing
		M_397	Average turn-around time between application and testing of applicants for leaner's license
Infrastructure Services	4	M_399A	Percentage of New households connected to a Water network in urban areas (Marapong, Onverwacht and Town)
		M_400A	Percentage of New households connected to a sanitation network in urban areas (Marapong, Onverwacht and Town)
		M_26	Percentage of AG queries resolved by Infrastructure Services
		M_28	Percentage of AC's resolutions implemented by Social Services
Development Planning	7	DPP_1	Number of Spatial Development Framework reviewed and approved by
		DPP_2	Number of Municipal Land Use Scheme reviewed and approved by Council
		M_51	Number of SMME's workshops conducted
		M_695	Number of Street Traders trainings conducted

		M-23	Percentage of complaints received on the electronic system by customer care and successfully attended to by Development Planning
		M_26	Percentage of AG queries resolved by Development Planning
		M_28	Percentage of AC's resolutions implemented by Development Planning
Strategic Support Services	11	M_355B	Number of Communication strategies reviewed
		M_352	Number of IDP road shows successfully held by end of May
		M_357	Percentage of IDP credibility rating by MEC in Financial Year
		M_358	Number of IDP approved by Council by end May
		M_06	Number of Final Annual Report approved by Council by end of March
		M_09	Number of Draft Annual Reports tabled to Council by 31st of January
		M_43	Number of SDBIP signed by the mayor within 28 days after the approval of budget and the IDP
		M_44	Number of Section 72 (mid-year performance reports) submitted to MM by 25th of January and to council by 31st January
		M_315E	Number of Annual Performance Evaluation for Municipal manager and Executive Managers conducted
		M_23	Percentage of complaints received on the electronic system by customer care and successfully attended
		M_26	Percentage of AG queries resolved by Strategic Support Services
Total KPI's not applicable for the quarter is 48			

3.1. Institutional 2025/ 26 First Quarter performance of the Municipality and Summary of indicators for 2024/ 25 Fourth Quarter Performance Report (Comparison with the 2025/ 26 First Quarter Performance Report)

3.1.1 Table 1 (Institutional performance)

Overall SDBIP	Total Number of KPIs and Capital Projects	Total cancelled indicators due budget constraints	Indicator Performance 2025/ 26 First Quarter Performance				
			Target Achieved	Target Not Achieved	Target Exceeded	N/A	%
SDBIP Departments (Votes)							
Office of the Municipal Manager	24 Indicators/ projects	0	10	03	03	08	81%
Budget and Treasury	26 Indicators	0	10	03	08	05	86%
Corporate and Support Services	28 Indicators	0	06	07	06	09	63%
Social Services	30 Indicators	0	14	06	06	04	77%
Infrastructure Services	44 Indicators	0	11	24	05	04	40%
Development Planning	26 Indicators	0	09	05	05	07	74%
Strategic Support Services	30 Indicators	0	12	04	03	11	79%

Overall SDBIP	Total Number of KPIs and Capital Projects	Total cancelled indicators due budget constraints	Indicator Performance 2025/ 26 First Quarter Performance				
			Target Achieved	Target Not Achieved	Target Exceeded	N/A	%
SDBIP Departments (Votes)							
Total Indicators	**208**	**0**	**72**	**52**	**36**	**48**	**68%**

3.1.2 Table 2 (Overall summary)

Overall SDBIP	Number of KPIs and Capital Projects	2025/ 2026 First Quarter Performance Report				Percentage Performance
		Target Exceeded	Target Achieved	Target not achieved	N/A	Total %
Total Indicators	208	36	72	52	48	68%

3.1.3 Table 3 (2024/ 25 4th Quarter Comparison)

Overall SDBIP	Number of KPIs and Capital Projects	2024/ 2025, 4th Quarter Performance Report				Adjusted indicators	Percentage Performance
		Target Exceeded	Target Achieved	Target not achieved	N/A	Cancelled Projects	Total %
Total Indicators	209	22	109	66	7	5	66%

Compared to quarter 4, overall performance in the 1st quarter performance has a 2% improvement, and it is just 2% shy of the normal required performance of 70%.

4. Detailed performance per Department/ KPA.

4.1. Office of the Municipal Manager

The Office of the Municipal Manager comprises of the following Divisions:

- Internal Auditing
- Risk Management
- Safety & Security
- All the six Directorates

Achievements

- Audit Committee established and functional.
- 5 Audit Committee meeting, 1 ordinary meeting and 4 special meetings.
- Risk committee is established and functional, where 5 Risk registers are developed for mitigation of all risks.
- No fraud and corruption cases reported in the 1st Quarter of 2025/ 26 FY.
- 1 (One) Risk Management Committee meeting held on the 15th of July 2025.
- 1 (One) Safety and Security meeting held on the 20th of August 2025.
- All 14 Audit performance committee resolutions implemented in 1st Quarter of 2025/ 26 FY.
- All 18 creditors paid within 30 days in the 1st Quarter of 2025/ 26 FY.
- All 14 Council resolutions implemented in the 1st Quarter of 2025/ 26 FY.
- All risk mitigations are addressed.

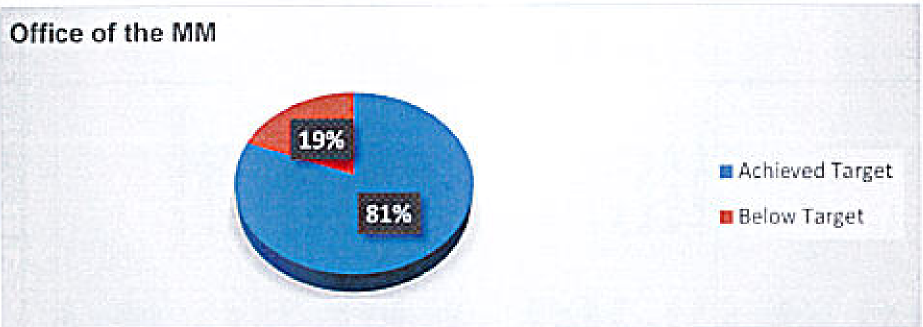
Challenges

- 5 out of 6 audits reviews were executed in the 1st quarter of 2025/ 26 FY.
- All 2 projects under MM's office have not gone o advert as per the planned targets.

Municipal Manager's Office: out of the Twenty-four (24) indicators, ten (10) achieved, three (3) exceeded, and three (3) performed below target, and eight (8) are not applicable. A score of 81% for the department is achieved and 2 projects are at advertisement stage.

Indicators	Total number 24
Achieved Target	10
Exceeded	03
Over exceeded	0
Below Target	03
Unsatisfactory	0
Not Applicable	08

The Departmental performance is depicted on the color-coded pie chart below:



The detailed performance for the department follows:

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	TOP LAYER SDBIP INDICATORS													
							RISK MANAGEMENT							
M_0001	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	Anti-fraud and corruption awareness campaigns	Number of fraud and corruption awareness conducted per quarter (YTD)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	2 fraud and corruption awareness conducted per quarter by 30th June 2026	OPEX	Posters/Notices, Social Media pages, Staff emails, attendance register, invitation, agenda
M_0002	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	Development of all risk registers and quarterly monitoring of risk mitigations	Number of Risk registers developed, monitored and emerging Risks identification (non-cumulative)	5	#	5	5	5 risk registers developed and monitored (Target achieved)	None	None	OPEX	5 Risk registers by 30th June 2026	OPEX	Risk registers. (Strategic, Operational, Fraud, Project, ICT)
M_0003	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	Convening of Risk management committee meetings and discussing progress on risk mitigations	Number of Risk Committee Meeting conducted per quarter (YTD)	5	#	1	1	Risk management committee conducted on the 15th of July 2025. (Target achieved)	None	None	R 10 000	5 Risk Committee Meetings conducted by 30th June 2026	R 94 500	Invitation, Minutes& Attendance Register

DP-ID	TOP LAYER SDBIP INDICATORS													
DP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
/_24	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Anti-corruption	Fraud and Corruption cases Reported and referred for investigation	Percentage of Fraud and Corruption cases Reported and referred for investigation (non-cumulative)	N/A	%	100%	N/A	No Fraud and Corruption cases reported in the 1st quarter.	N/A	N/A	OPEX	100% Fraud and Corruption cases Reported and referred for investigation by 30th June 2026	OPEX	Register for reported cases and / Investigation Report
/_0024	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Anti-corruption	Reviewing of policies and strategies attached to risk management and approval by council	Number of Risk Management Policies and Strategies Reviewed and sent to council for adoption (non-cumulative)	6	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	6 Risk Management Policies reviewed and approved by Council by 30th June 2026	OPEX	Council Resolution and Approved Policy
							INTERNAL AUDIT							
/-0004	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Submission of Audit Committee reports to Council	Number of Audit Committee reports submitted to Council Annually (YTD)	3	#	1	1	1 Audit Committee report submitted to Council. (Target Achieved)	None	None	OPEX	4 Audit Committee reports submitted to Council Annually by 30th June 2026	OPEX	Audit Committee Report submitted to Council and Council resolution
/_0005	KPA 4: Good Governance and Public	Development of Audit Action Plan	Number of Audit Action Plan developed	1	#	N/A	N/A	Target is not applicable	N/A	N/A	OPEX	1 Audit Action Plan developed	OPEX	AG Action Plan

IDP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee		Annually (non-cumulative)					for the quarter				Annually by 31st January 2026		
M_0006	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Internal Audit	Updating of Internal Audit Query register	Number of Internal Audit Query Registers updated and monitored (YTD)	3	#	1	1	1 Internal Audit Query Register updated and monitored (Target Achieved)	None	None	OPEX	4 Internal Audit Query Registers updated and monitored by 30th June 2026	OPEX	Query Register served at Audit Committee during the quarter
M_068	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Submission of Internal Audit reports on the Implementation of Internal Audit Plan to AC	Number of Internal Audit reports on the implementation of Internal Audit Plan submitted to AC (YTD)	3	#	1	1	1 Internal Audit quarterly Report submitted to the Audit Committee. (Target achieved)	None	None	OPEX	4 Internal Audit reports on the implementation of Internal Audit Plan submitted to AC by 30th June 2026	OPEX	Internal Audit quarterly Report
M_648	KPA 4: Good Governance and Public Participation\ Responsible, accountable,	Holding of Audit Committee meetings	Number of Audit Committee meetings held Annually (YTD)	8	#	1	5	5 Audit Committee meetings held in quarter one. 1 ordinary	The overachievement was due to 4 (Four) special	None	R 128 100.00	4 Audit Committee meetings held Annually by 30th June 2026	R 403 753	Invitation, Minutes, and attendance register

)P-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	effective, and efficient corporate governance\ Audit Committee							meeting and 4 special meetings. (Target over-Achieved)	meetings held.					
/_650	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Attaining and Maintaining Unqualified Audit Opinion without material findings	Unqualified Audit Opinion without material findings Attained and Maintained (non-cumulative)	Unqualified Audit Opinion with Matters	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Unqualified Audit Opinion without material findings Attained and Maintained by 31st December 2025	OPEX	Audit report
/_652	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Implementation Audit reviews as per Audit plan in a quarter	Percentage of audit reviews conducted per quarter (non-cumulative)	87%	%	90%	83%	5 out of 6 audit reviews conducted. (Target Not Achieved)	The audit review for Internal Audit Annual Internal Assessment was not conducted due to unavailability of the Quality Assurance Manual required to conduct the assessment. The service provider (IIASA) was out of stock.	We have made a follow-up with the service provider, and we were informed that the manual will be available for purchase in October. We will conduct the assessment in the second quarter during the month of November.	OPEX	90% Audit reviews conducted per quarter by 30th June 2026	OPEX	Audit Plan Internal Audit Report submitted to AC

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	TOP LAYER SDBIP INDICATORS													
							SECURITY							
M_067	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	Conducting Safety and Security Surveys	Number of Safety and Security Audits surveys conducted (YTD)	3	#	1	1	1 Safety and Security Audit conducted in 1st quarter. (Target achieved)	None	None	OPEX	4 Safety and Security surveys conducted by 30th June 2026	OPEX	Security Survey sheets, Security Report
M_706	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	Conducting Safety and Security meetings	Number of Safety and Security meetings conducted (YTD)	3	#	1	1	1 Safety and Security Meeting held on 20th of August 2025. (Target achieved)	None	None	OPEX	4 Safety and Security meetings conducted by 30th June 2026	OPEX	Invitations, agenda, attendance register, minutes
							COMPLAINCE KPI'S							
M_23	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	Complaints received on the Electronic System	Percentage of complaints received on the electronic system by customer care and successfully attended to by the Office of the MM (non-cumulative)	N/A	%	100%	N/A	No complaints were received in the office of the MM	N/A	N/A	OPEX	100% complaints received on the electronic system by customer care and successfully attended to by the Office of the MM by 30th June 2026	OPEX	System generated quarterly Report signed off by Municipal Manager
M_26	KPA 4: Good Governance and Public	AG queries resolved	Percentage of AG queries resolved	0%	%	N/A	N/A	Target is not applicable	N/A	N/A	OPEX	100% AG queries resolved by	OPEX	Summary of AG queries

)P-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General		by the Office of the MM (YTD)					for the quarter				the Office of the MM by 30th June 2026		resolved signed by CAE and Municipal Manager
⁄_27	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Internal Audit findings resolved	Percentage of Internal audit findings resolved by the Office of the MM (YTD)	33%	%	30%	33%	1 out of 3 finding was resolved. (Target over-Achieved)	Management was able to implement one Audit finding as planned, and that led to an over-achievement of 33%	None	OPEX	100% Internal audit findings resolved by the Office of the MM by 30th June 2026	OPEX	Summary of IA queries resolved signed by CAE and Municipal Manager
⁄I_28	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Implementation of AC resolutions	Percentage of AC's resolutions implemented by the Office of the MM (non-cumulative)	90%	%	100%	100%	All 14 AC's resolutions implemented by the Office of the MM (Target Achieved)	None	None	OPEX	100% AC's resolutions implemented by the Office of the MM by 30th June 2026	OPEX	Summary of AC Resolutions Implemented, Signed by CAE and Municipal Manager
M_348	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial	Payment of Creditors	Percentage of creditors paid within 30 days by Office of the MM (non-cumulative)	94%	%	100%	100%	All 18 Creditors paid within 30 days by Office of the MM (Target achieved)	None	None	OPEX	100% Creditors paid within 30 days by Office of the MM by 30th June 2026	OPEX	Payment Report signed by Manager Expenditure

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	management\ Expenditure Management													
M_654	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	Updating of Municipal website	Percentage on updating Municipal Website as per Sec 75 of the MFMA by the Office of the MM	N/A	%	100%	N/A	No publication on website from MM's office applicable for the quarter. (Target achieved)	N/A	N/A	OPEX	100% Updating of Municipal Website as per Sec 75 of the MFMA by the Office of the MM by 30th June 2026	OPEX	Calendar of Legislated Publications, Screenshots of Reports Published.
M_667	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Risk Management	Risk mitigations implemented	Percentage of Risks mitigations implemented by the Office of the MM (YTD)	69%	%	30%	100%	100% Risks mitigations implemented by the Office of the MM (Target over-achieved)	Directorate is fast-tracking the implementation of risks mitigation	None	OPEX	100% Risk mitigations implemented by the Office of the MM by 30th June 2026	OPEX	Summary of Risks Mitigations Implemented by CRO and Municipal Manager
M_691	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Implementation of Council resolutions	Percentage of Council resolutions implemented by the Office of the MM	100%	%	100%	100%	All 14 Council Resolutions were implemented in 1st quarter. (Target achieved)	None	None	OPEX	100% Council resolutions implemented by the Office of the MM by 30th June 2026	OPEX	Council Resolution Register

)P-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
						PROJECTS UNDER THE OFFICE OF THE MUNICIPAL MANAGER								
;F_02	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	Acquire 2 LDV Vehicles for Disaster	Number of LDV's for Disaster procured	New project	%	Advert for tender	Tender not advertised	The Specification has been done, and the advert will be through RT 57 Contract (Target not achieved)	Planning was done based on the budget assumptions where revenue collection was high, however in the first two months of the quarter there was significant decline in revenue collection which prompted the institution to delay advertising of LDV Vehicles in the first quarter.	Tender Advertisement on to be done through the RT 57 contract in the second quarter.	R 0	2x LDV for Disaster procured by 30th June 2026	R 800 000 LLM	Advert, Appointment letter, Delivery note
SW_36	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	Upgrading of 2 Security Systems in LLM facilities	Number of Security Systems in LLM facilities Upgraded (Civic Center Main Entrance, Revenue and Licensing & Registration Access point)	New project	#	Advert for tender	Tender not advertised	Specification for Security Systems in LLM facilities Upgraded (Civic Center Main Entrance, Revenue and Licensing & Registration	The process for Specification was prolonged because the service providers had to come to the Municipality to assist with the Finalisation of specifications	The specification has since been completed, and the advert will be issued in the 2nd quarter of 2025/ 26 FY.	R 0	2 Security Systems in LLM facilities Upgraded (Civic Center Main Entrance, Revenue and Licensing & Registration Access point) by 30th June 2026	R 560 000 LLM	Advert, Appointment letter, Invoices/ completion certificate

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	U O M	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMEN T	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDIT URE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								Access point) (Target not achieved)	for upgrading the security system, this delayed the process for advertisement					

4.2. Budget and Treasury Office

The Department comprises of the following Divisions:

- Budget and Reporting
- Expenditure Management
- Revenue Management
- Supply Chain Management
- Asset Management

Achievement

- 384.07% Debt-coverage higher than expected due to low borrowings Debt Coverage = Revenue received R 172 532 796.32/ Borrowings R 44 921 985.
- Quarterly Financial Report were prepared and submitted to Council on time.
- Turnaround times for procurement are improving; tenders are processed within 14 days on average.
- 4 (four) Notices/ reminders on awareness to customers for payments issued in the 1st quarter.
- All Complaints received on the electronic system by customer care and were successfully attended.
- Percentage of Municipal Financial Management Grant spent is 28,09%
- Percentage Cost coverage is 208%.
- Percentage Capital budget spent on capital projects identified for financial year is 36%.
- 50% Internal Audit findings resolved, out of 6 Audit Findings, 3 resolved and 3 not resolved.
- 79% Risks mitigations addressed, out of 47 Risks mitigations, 37 addressed, and 10 not addressed.

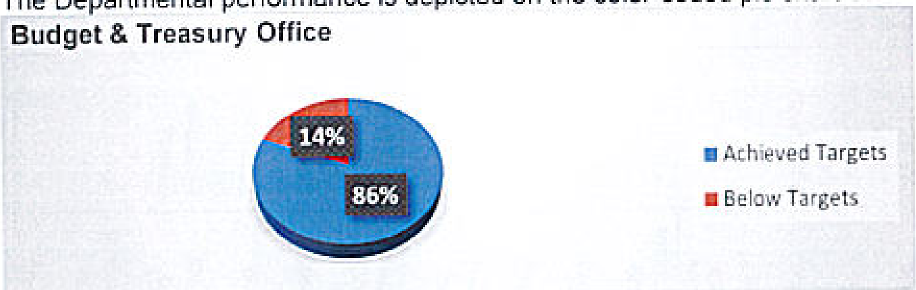
Challenges

- Revenue collection rate is lower at 83% than the prescribed norm of 95% in the 1st quarter of 2025/ 2026 FY.
- Liquidity Ratio is lower than required by legislation at 191% in the 1st quarter of 2025/ 2026 FY.
- 36% Capital Budget Expenditure for the Institution is R 57 145 163 Against the budget of R 157 914 047.
- Not all required publication from Budget and Treasury Office updates as required by legislation have been published on the municipal website.

Budget and Treasury Department: out of the Twenty-six (26) indicators, ten (10) achieved, eight (8) exceeded and three (3) performed below target, and five (5) are not applicable. A score of 86% for the department is achieved on indicators.

Indicators	Total number 26
Achieved Target	10
Exceeded Target	08
Over exceeded Target	0
Below Target	03
Unsatisfactory	0
Not applicable	05

The Departmental performance is depicted on the color-coded pie chart below:



The detailed performance for the department follows:

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
TOP LAYER SDBIP INDICATORS														
							BUDGET & REPORTING							
M_11	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Provision of internship programs and maintenance of ICT equipment	Percentage of Municipal Financial Management Grant spent (YTD)	76%	%	25%	28.09%	28.09 Municipal Financial Management Grant spent (Target over-achieved)	Intern attending Training and allocation was made for the Software program.	None	R 533 765.17	100% Municipal Financial Management Grant spent by 30th June 2026	R 1 900 000	Financial Report
M_25	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	Submission of quarterly financial reports to Council	Number of quarterly financial reports submitted to Council (YTD)	3	#	1	1	1 Financial Report submitted to Council sitting of 29 July 2025. (Target achieved)	None	None	OPEX	4 quarterly financial reports submitted to Council by 30th June 2026	OPEX	Financial Quarterly reports to Council, Council resolution
M_281	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	Compilation and submission of the Annual Financial Statements to the office of the Auditor General	Number of AFS compiled and submitted to the Auditor General (non-cumulative)	1	#	1	1	1 Financial Report submitted to Council sitting of 29 July 2025. (Target achieved)	None	None	OPEX	1 AFS compiled and submitted to the Auditor General by 31st August 2025	OPEX	Set of Financial Statements (AFS), Acknowledgement of receipt from AG
M_397	KPA 5: Financial Viability and Financial Management\	Cost-coverage	Percentage Cost coverage (R-value all cash at a particular time plus	251%	%	200%	208%	Total Cash R 95 403 Divided by Total fixed	Implementation of Cost containment and 1st Trench	None	OPEX	200% Cost coverage (R-value all cash at a	OPEX	Financial Report

DP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Enhance revenue and financial management\ Budget and Reporting		R-value investments, divided by R-value monthly fixed operating expenditure (non-cumulative)					Expenditure R 45 742 (Target over-achieved)	of Grant received & Good Financial health to meet short term obligation			particular time plus R-value investments , divided by R-value monthly fixed operating expenditure by 30th June 2026		
M_630	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	Liquidity Ratio	Percentage Liquidity ratio (R-value current assets / R-value current liabilities as percentage) (non-cumulative)	204%	%	200%	191%	191% Total Current Asset R 474 181 000/ Total Current Liability 248 090 (Target not achieved)	The non-achievement is due to unspent conditional grants received.	Accelerated spending on conditional grants projects in 2nd quarter of 2025/ 26 FY.	OPEX	200% Liquidity ratio (R-value current assets / R-value current liabilities as percentage by 30th June 2026	OPEX	Financial report
	ASSETS													
M-17	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	Conducting asset verification by the municipality	Number of asset verifications conducted (non-cumulative)	1	#	1	1	1 Asset Register updated this quarter. (Target achieved)	None	None	R 1 150 000	2 asset verifications conducted by 30th June 2026	R 3 600 000	SLA of Appointed Service Provider, Updated Asset Registers

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							EXPENDITURE							
M_EXP	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Processing of Payroll payments	Number of reports on payroll payments processed by 25th of every month (YTD)	9	#	3	3	3 Payroll payments were processed by 25th of each month this quarter. (Target achieved)	None	None	OPEX	12 payroll reports on payments processed by 25th of every month by 30th June 2026	OPEX	Pay roll summary, Bank statements
M_EXP 1	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Capital budget Expenditure progress	Percentage Capital budget spent on capital projects identified for financial year (YTD)	51%	%	15%	36%	36% Capital Budget Expenditure for the Institution is R 57 145 163 Against the budget of R 157 914 047 (Target over-achieved)	Target overachieved due to forward planning on implementation of Capital Projects.	None	R 57 145 163	80% Capital budget spent on capital projects identified for financial year by 30th June 2026	R 157 914 047	Capital Budget Expenditure report
M_205	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\	Debt - Coverage, Servicing of Municipal debts	Percentage Debt coverage (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e.,	921%	%	200%	384.07%	384.07% coverage higher than expected due to low borrowings Debt Coverage = Revenue	The coverage debt is higher than expected due to low borrowing. The municipality is not highly indebted.	None	OPEX	200% Debt coverage (total R-value operating revenue received minus R-value	OPEX	Financial Report

)P-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Expenditure Management		interest + redemption) due within financial year) (non-cumulative)					received R172532796.32/Borrowings R44921985 (Target over-achieved).				Operating grants, divided by R-value debt service payments (i.e., interest + redemption) due within financial year) by 30th June 2026		
SUPPLY CHAIN MANAGEMENT														
M_SCM1	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\Supply Chain management	Submission of tender reports to Council	Number of tender reports submitted to Council (YTD)	3	#	1	1	1 Tender Report submitted to Council sitting of 29 July 2025. (Target achieved)	None	None	OPEX	4 tender reports submitted to Council by 30th June 2026	OPEX	Tender Reports Council Resolution
M_SCM2	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\Supply Chain management	Submission of Deviation reports to Council	Number of deviation reports submitted to council (YTD)	3	#	1	1	1 Deviation report submitted to Council sitting of 29 July 2025. (Target achieved)	None	None	OPEX	4 Deviation Reports submitted to Council by 30th June 2026	OPEX	Deviation Report Council Resolution

IDP-ID	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
M_SC M3	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\Supply Chain management	Counting stock taking and reconciliation	Number of Stock taking, and reconciliation counted (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	2 Stock takings and reconciliation counted by 30th June 2026	OPEX	Stock taking report signed by SCM Manager
M_285	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\Supply Chain management	Implementation of Procurement Plan	Average number of days between closing of tender and adjudication	62 days	#	90 days	14 days	14 days average number of days between closing of tender and adjudication (Target over-achieved)	Bid Committees are sitting on weekly basis to consider, evaluate, and adjudicate tenders	None	OPEX	90 days average number of days between closing of tender and adjudication by 30th June 2026	OPEX	Tender Report
							REVENUE							
M_33	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	Revenue collection	Percentage on calculation of revenue (R-value total outstanding service debtors divided by R-value annual revenue received for services) (non-cumulative)	87%	%	95%	83%	The Municipality scored below target on revenue collection in 2025/2026 (Target not achieved)	The general dire economic conditions make it difficult for consumers to make full payments on their accounts, hence under collection by 17% compared to NT	A debt collector has been appointed to assist the municipality on debt collection. Item of Indigent registration will be presented to	OPEX	95% calculation of revenue (R-value total outstanding service debtors divided by R-value annual revenue received for	OPEX	Revenue collection report

...P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
									requirement of 95%.	the Council to write off uncollectable debt. As of 30 September 2025 - there are 5 742 customers on prepaid electricity with R 27 589 723.03 prepaid sales for Q1 of 2025/2026. The municipality has implemented % blocking and R 4 816 819.25 has been collected on prepaid customers not paying their accounts. CoGHSTA is assisting the Municipality with the collection of Government debts.		services) by 30th June 2026		
M_636	KPA 5: Financial Viability and	Issuing Notices/	Number of notices/ reminders on	1	#	1	4	4 Notices/ reminders	3 X Billing Statements	None	OPEX	4 notices/ reminders	OPEX	Newspaper Advert or

IDP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Financial Management\ Enhance revenue and financial management\ Revenue Management	reminders on awareness to customers for payments	awareness to customers for payments of services issued (YTD)					on awareness to customers for payments issued (Target over-achieved)	sent monthly to clients, and SMS & email reminders sent to customers to remind them about municipal services payments			on awareness to customers for payments of services issued by 30th June 2026		Public Notice, SMSs, or monthly billing statements.
M_638	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	Updating of indigent register	Number of Indigent registers update (non-cumulative)	0	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Indigent register updated by 30th June 2026	OPEX	Indigent register, Council resolution
M_650	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Attaining and Maintaining Unqualified Audit Opinion without material findings	Unqualified Audit Opinion without material findings Attained and Maintained (non-cumulative)	Unqualified with Matters audit opinion	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Unqualified Audit Opinion without material findings Attained and Maintained by 31st December 2025	OPEX	Audit report
M_740	KPA 4: Good Governance and	Operation Clean Audit	Number of material audit	Make a fair financial		N/A	N/A	Target is not applicable	N/A	N/A	OPEX	0 material findings on	OPEX	Audit report

)P-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	(non-cumulative	findings against the municipality regarding financial statements (non-cumulative)	statement without material mis statements to the Auditor General				for the quarter				AFS by 31st December 2025		
							COMPLAINCE KPI'S							
M_23	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	Complaints received on the Electronic System	Percentage of complaints received on the electronic system by customer care and successfully attended to by Budget and Treasury Office (non-cumulative)	0%	%	100%	100%	All 77 complaints received by the electronic system on customer care and were successfully attended to by Budget and Treasury Office. (Target achieved)	None	None	OPEX	100% complaints received on the electronic system by customer care and successfully attended to by Treasury Office by 30th June 2026	OPEX	System generated quarterly Report signed off by CFO
M_26	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient	AG queries resolved	Percentage of AG queries resolved by Budget and Treasury Office (YTD)	93%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% AG queries resolved by Budget and Treasury Office by 30th June 2026	OPEX	Summary of AG queries resolved signed by CAE and CFO

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	corporate governance\ Auditor General													
M_27	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Internal Audit findings resolved	Percentage of Internal audit findings resolved by Budget and Treasury Office (YTD)	77%	%	30%	50%	Out of 6 Audit Findings, 3 resolved and 3 not resolved (Target over-achieved)	The Directorate has prioritized addressing internal Audit Findings on a monthly basis.	None	OPEX	100% Internal audit findings resolved by Budget and Treasury Office by 30th June 2026	OPEX	Summary of IA queries resolved signed by CAE and CFO
M_28	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Implementation of AC resolutions	Percentage of AC's resolutions implemented by Budget and Treasury Office (non-cumulative)	100%	%	100%	100%	All 10 AC resolutions taken by the Committee were implemented (Target achieved)	None	None	OPEX	100% AC's resolutions implemented by Budget and Treasury Office by 30th June 2026	OPEX	Summary of AC Resolutions Implemented, Signed by CAE and CFO
M_348	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Payment of Creditors	Percentage of creditors paid within 30 days by Budget and Treasury Office (non-cumulative)	100%	%	100%	100%	All 181 Creditors payments were paid on time this Quarter. (Target achieved)	None	None	OPEX	100% Creditors paid within 30 days by Budget and Treasury Office by 30th June 2026	OPEX	Payment Report signed by Manager Expenditure

IP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
1_654	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	Updating of Municipal website	Percentage on updating Municipal Website as per Sec 75 of the MFMA by Budget and Treasury Office	100%	%	100%	40%	Not all required documents (Annual budget and policies only published on the Website) (Target not achieved)	Lack of monitoring from SCM, Budget & Reporting and Revenue Divisions.	Instructions were given verbally to responsible officials to update/upload legislated reports on the website, and the officials sent the reports to relevant sections to be uploaded on the Municipal Website.	OPEX	100% Updating of Municipal Website as per Sec 75 of the MFMA by Budget and Treasury Office by 30th June 2026	OPEX	Calendar of Legislated Publications, Screenshots of Reports Published.
1_667	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Risk Management	Risk mitigations implemented	Percentage of Risks mitigations implemented by Budget and Treasury Office (YTD)	69%	%	30%	79%	Out of 47 Risks mitigations, 37 resolved, and 10 not addressed. (Target achieved)	The Directorate has prioritized addressing Risks mitigations on a monthly basis.	None	OPEX	100% Risk mitigations implemented by Budget and Treasury Office by 30th June 2026	OPEX	Summary of Risks mitigations Implemented by CRO and CFO
1_691	KPA 4: Good Governance and Public Participation\ Responsible, accountable,	Implementation of Council resolutions	Percentage of Council resolutions implemented by Budget and Treasury Office	100%	%	100%	100%	All 31 resolutions taken by Council were all implemented	None	None	OPEX	100% Council resolutions implemented by Budget and	OPEX	Council Resolution Register

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	effective, and efficient corporate governance\ Audit Committee							(Target achieved)				Treasury Office by 30th June 2026		

4.3. Corporate Support Services

The department comprises the following Divisions:

- Administration and Secretariat
- Information and Communications Technology (ICT)
- Human Resources Management
- Legal Services

Achievements

- Employment Equity regulations are implemented.
- 44% total municipality's budget spent on implementing its workplace skills plan, R 707 218. 24 of the R1 612 695 allocated budget has been spent.
- One (1) ICT steering Committee meetings held on the 17th of September 2025.
- 4 Council meetings held in the 1st Quarter of 2025/ 26, (3 x special meetings and 1 x ordinary)
- 2 LLF meetings held on the 31st of July and 19th of September 2025.
- All 6 AC's resolutions implemented in 1st Quarter of 2025/ 26 FY.
- 61% Risks mitigations addressed, out of 23 Risks mitigations, 14 addressed, and 9 not addressed.

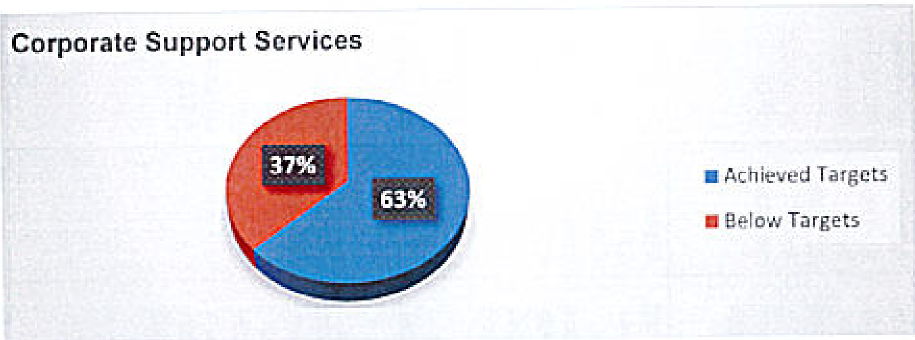
Challenges

- Out of a total of 416 employees, 253 have signed their Performance Agreements, while 163 employees have yet to complete this requirement.
- All 3 Internal Audit findings not addressed.
- Out of 80 creditor payments, 77 were made within 30 days, while a small number were paid beyond the 30-day period.

The Corporate Support Services: out of the Twenty-eight (28) indicators, six (6) achieved, six (6) exceeded and seven (7) performed below target, and nine (9) are not applicable. A score of 63% for the department is achieved. and all 3 projects are in progress.

Indicators	Total number 28
Achieve Target	06
Exceeded	06
Over exceeded	0
Below Target	07
Unsatisfactory	0
Not applicable	09

The Departmental performance is depicted on the color-coded pie chart below:



The detailed performance for the department follows:

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								ICT						
M_0034	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	Convening ICT Steering committee meetings by corporate support department	Number of ICT Steering committees coordinated and held by corporate services department (YTD)	3	#	1	1	1 ICT Steering Committee Meeting coordinated and held on 17th of September 2025. (Target achieved)	None	None	OPEX	4 ICT Steering committee coordinated and held by corporate services department by 30th June 2026	OPEX	Invitations, Agenda attendance Register
M_0034 A	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	Implementation of ICT Steering Committee resolutions	Percentage of ICT Steering Committee resolutions relating to ICT implemented (non-cumulative)	100%	%	60%	100%	All 4 ICT Steering Resolutions implemented. (Target over-achieved)	Improved communication and accountability mechanism within the forum.	None	OPEX	80% ICT Steering Committee resolutions relating to ICT implemented by 30th June 2026	OPEX	ICT Steering committee resolution register
M_135	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	Disaster Recovery	Number of ICT Disaster Recovery site tests conducted (YTD)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	2 Disaster Recovery site tests conducted by 30th June 2026	OPEX	Attendance Register, Disaster Recovery site test Report.

IP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
TOP LAYER SDBIP INDICATORS														
							HUMAN RESOURCES							
1-18	KPA 6: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Training and Development.	Minimum competency requirements for relevant staff	Percentage of new municipal personnel appointed and enrolled to meet the minimum competency requirements (non-cumulative)	100%	%	100%	50%	Out of 4 new personnel appointed only 2 were enrolled to meet minimum competency requirements. (Target not achieved)	There was no MFMP intake in this quarter	The 2 remaining appointed personnel will be enrolled in the next Quarter.	OPEX	100% municipal new personnel appointed and enrolled to meet the minimum competency requirements by 30th June 2026	OPEX	MFMP proof of enrolment
1_0032	KPA 6: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Training and Development.	Appointment Staff members	Percentage of vacancy rate (YTD)	14%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	14% of vacancy rate by 30th June 2026	OPEX	Appointment letters and / updated organisational structure. Summary report of the vacancy Rate percentage
1_212	KPA 6: Transformation and Organisational Development\ Improve functionality,	Development and submission of Works Skills Plan and Training	Number of Workplace Skills Plan and Annual Training Report	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Workplace Skills Plan and Annual Training Report Submitted LGSETA by	OPEX	Submitted WSP and Annual training Report, Acknowledgement of

DP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	performance, and professionalism\ Training and Development	Report to LGSETA	Submitted to LGSETA									30th June 2026		receipt from LGSTA
..._212B	KPA 6: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Training and Development	Implementation of work skills plan	Percentage of total municipality's budget spent on implementing its workplace skills plan (YTD)	94%	%	10%	44%	Out of R 1 612 695 Budgeted for WSP implementation, R 707 218.24 was spent this Quarter. (Target over-achieved)	The budget was overspent due to claiming refunds for Conditional Grants (Internal Bursaries).	None	OPEX	100% of Municipal budget spent on implementing workplace skills plan by 30th June 2026	OPEX	BTO Expenditure Report on municipal budget spent.
..._404	KPA 6: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Human Resource Management	Appointment of people from employment equity groups employed in the three highest levels of management	Number of people from employment equity groups employed in the three highest levels of management in terms of Employment Equity Act (YTD)	29	#	29	35	Out of 38 positions, 35 are Filled and 3 are Vacant. (Target over-achieved)	All 35 positions filled were identified as critical for service delivery and were prioritised.	None	OPEX	29 people from employment equity groups employed in the three highest levels of management in terms of Employment Equity Act by 30th June 2026	OPEX	Updated organizational structure and / appointment letters for the quarter
..._672	KPA 6: Transformation and	Conduct Employee Wellness	Number of EAP programs/	8	#	2	2	2 Financial Workshops held on 19th of	None	None	OPEX	8 EAP programs/ workshops	OPEX,	Invitation, attendance register.

)P-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Organisational Development\ Improve functionality, performance, and professionalism\ Labour Relations and EAP	programs/ workshops	workshops conducted (YTD)					August & 11th of September 2025. (Target achieved)				conducted by 30th June 2026		
_672B	KPA 6: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Labour Relations and EAP	Disclosure of business interest by employees	Percentage of Employee Disclosures on business interest (YTD)	N/A	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% Employee Disclosures on business interest by 30th June 2026	OPEX	Summary and Employee list
_678	KPA 6: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Labour Relations and EAP	Sitting of LLF meetings	Number of LLF meetings conducted by CSS (YTD)	4	#	2	2	Two LLF meetings were held, 1 Ordinary meeting held on the 31st of July & 1 Special meeting held on 19th of September 2025.	None	None	OPEX	6 LLF meetings conducted by CSS by 30th June 2026	OPEX	Invite, Attendance Register,

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								(Target achieved)						
M_678B	KPA 6: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Labour Relations and EAP	Implementation of LLF resolutions by the coordinating department	Percentage of LLF resolutions implemented by CSS	89%	%	80%	86%	Out of 7 resolutions, 6 were implemented and 1 (one) is outstanding. (Target over-achieved)	Effective collaboration and commitment from all stakeholders coupled with strong leadership and consistent follow-up on action plans resulting in the overachievement of LLF resolution register compliance and workplace safety.	None	OPEX	80% Resolutions implemented by 30th June 2026	OPEX	Resolution register
M_680	KPA 6: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Occupational health and Safety	Conduct Occupational Health Safety audit in the Municipal Space	Number of OHS audits in the Municipal Space conducted (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 OHS audit in the Municipal Space conducted by 30th June 2026	OPEX	Quarterly audit reports signed off by Director CSS

)P-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
.HR_02	KPA 6: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Occupational health and Safety	Implementation of staff regulations	Percentage of employees with signed performance agreements (non-cumulative)	100%	%	100%	61%	Out of 416 employees, 253 employees have signed, PAs and 163 employees are still outstanding. (Target not achieved)	Non-submissions of signed Performance agreements from Directorate.	Coordinate the submission of outstanding signed Performance Agreements from relevant departments.	OPEX	100% employees with signed performance agreements by 30th June 2026	OPEX	Copies of signed agreements
.HR_03	KPA 6: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Occupational health and Safety	Staff Performance assessment for Divisional Managers	Percentage of Divisional Managers with signed Performance Assessments (non-cumulative)	New indicator	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% Divisional Managers with signed Performance Assessments by 30th June 2026	OPEX	Assessment reports
								LEGAL SERVICES						
/_136	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and	Drafting of service level agreements	Percentage of Service Level Agreements (SLAs) drafted/or reviewed	100%	%	100%	100%	All 36 SLAs received were reviewed within 7 working days of receipt of notice from the Office of MM	None	None	OPEX	100% Service Level Agreements (SLAs) drafted/or reviewed within 7	OPEX	Register indicating the date of request of drafting/review of SLA to

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	efficient corporate governance\ Legal Services		within 7 working days of receipt of notice of appointment from Municipal Manager (non-cumulative)					(Target achieved)				working days of receipt of notice of appointment from Municipal Manager by 30th June 2026		date of SLA completion . Copies of drafted/reviewed SLAs
M_653A	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Legal Services	Compilation of By-laws	Number of By-laws Gazette by end of Financial Year (non-cumulative)	0	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 By-laws Gazette by 30th June 2026	OPEX	Copy of a gazette by-law
								ADMIN						
M_655	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Governance and Administration	Sitting of Council meetings	Number of Council meetings conducted (YTD)	20	#	2	4	3 Special Meetings held on the 2nd of July, 28th of August, & 17th of September 2025. And 1 Ordinary meeting held on the 29th of July 2025. (Target over-achieved)	The target was over-achieved due to Special meetings that were conducted	None	OPEX	6 Council meetings conducted by 30th June 2026	OPEX	Invitations. Attendance register, Meeting Schedule/ Calendar

DP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	COMPLAINCE KPI'S													
/I_23	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	Complaints received on the Electronic System	Percentage of complaints received on the electronic system by customer care and successfully attended to by Corporate Support Services (non-cumulative)	90%	%	100%	N/A	There were no complaints directed to Corporate Services during 1st Quarter.	N/A	N/A	OPEX	100% complaints received on the electronic system by customer care and successfully attended to by Corporate Support Services by 30th June 2026	OPEX	System generated quarterly Report signed off by Director CSS
/I_26	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	AG queries resolved	Percentage of AG queries resolved by Corporate Support Services (YTD)	66%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% AG queries resolved by Corporate Support Services by 30th June 2026	OPEX	Summary of AG queries resolved signed by CAE and Director CSS
/I_27	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate	Internal Audit findings resolved	Percentage of Internal audit findings resolved by Corporate Support Services (YTD)	74%	%	30%	0%	All 3 Internal Audit Findings were not implemented this Quarter. (Target not achieved)	Training on leave management at the satellite was not conducted this quarter due to the late completion of network	A comprehensive training programme is being drafted for all satellite offices. The training on OHS on	OPEX	100% Internal audit findings resolved by Corporate Support Services by 30th June 2026	OPEX	Summary of IA queries resolved signed by CAE and Director CSS

DP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	governance\ Auditor General								installation. Additionally, Occupation Health & Safety training for managers, Senior managers and Supervisors could not be conducted as the target group was unavailable. Training on daily risk assessments for supervisors and managers was not conducted due to the unavailability of both groups.	managers was held on the 2nd of October 2025. The Daily risk assessment template has been developed, and the Safety Officer will issue the template to supervisors and SHE reps during 2nd quarter of 2025/ 26 FY.				
M_28	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Implementation of AC resolutions	Percentage of AC's resolutions implemented by Corporate Support Services (non-cumulative)	54%	%	100%	100%	All 6 resolutions implemented (Target achieved)	None	None	OPEX	100% AC's resolutions implemented by Corporate Support Services by 30th June 2026	OPEX	Summary of AC Resolutions Implemented, Signed by CAE and Director CSS

)P-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
/_348	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Payment of Creditors	Percentage of creditors paid within 30 days by Corporate Support Services (non-cumulative)	97%	%	100%	96%	Out of 80 Creditors Payments 77 paid on time and 3 were late. (Target not achieved)	Late submissions of Invoices from service providers	Engaged Creditors to submit Invoices on time.	OPEX	100% Creditors paid within 30 days by Corporate Support Services by 30th June 2026	OPEX	Payment Report signed by Manager Expenditure
/_667	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Risk Management	Risk mitigations implemented	Percentage of Risks mitigations implemented by Corporate Support Services (YTD)	69%	%	30%	61%	Out Of 23 Risks mitigations, 14 addressed and 9 not addressed (Target over-achieved)	Directorate has prioritized to address Risks mitigations on a monthly basis.	None	OPEX	100% Risk mitigations implemented by Corporate Support Services by 30th June 2026	OPEX	Summary of Risks mitigations Implemented by CRO and Director CSS
/_691	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Implementation of Council resolutions	Percentage of Council resolutions implemented by Corporate Support Services (non-cumulative)	100%	%	100%	100%	All 6 Resolutions taken by Council were implemented (Target achieved)	None	None	OPEX	100% Council resolutions implemented by Corporate Support Services by 30th June 2026	OPEX	Council Resolution Register

IDP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET						ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE			
						PROJECTS UNDER CORPORATE SUPPORT SERVICES								
CSS_2	Responsible, Accountable, Effective and Efficient Corporate Governance	IT equipment's	Percentage of IT equipment's procured (YTD)	100%	%	100% Supply and delivery of IT equipment's	0% Supply and delivery of IT equipment's	IT Equipment was not yet delivered. (Target not achieved)	The tender was advertised; however, no appointment done due to non-responsive Bidder.	The tender was re-advertised and processed through all supply Chain Management (SCM) procedures. The appointment is currently pending.	R 0	100% IT equipment's procured by 30th September 2025	R 500 000 LLM	Adverts, Appointment letter or issued order, Delivery Note or payment voucher.
CSS_6	Responsible, Accountable, Effective and Efficient Corporate Governance /Friendly and conducive working environment	Office equipment and furniture	Percentage of Furniture and office equipment procured (YTD)	100%	%	Advert and Appointment of Service provider	Tender not Advertised and Service provider not appointed.	Furniture and Office Equipment's was not yet procured. (Target not achieved)	The Specification has not yet been submitted to the Bid Specification Committee due to the delays caused by the incorrect furniture that was delivered to the municipality and that required the service provider to deliver the correct furniture.	The service provider has collected the incorrect furniture and delivered the correct items, which are currently being distributed to the appropriate employees by the Admin & Secretariat Manager. A new proposed furniture specification will be prepared and submitted	R 0	100% Office equipment and furniture procured by 31st December 2025	R 300 000 LLM	Tender adverts, Appointment letter or issued order, Delivery Note or payment voucher.

TOP LAYER SDBIP INDICATORS

P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
										to the Specification Committee.				
SS_6	Responsible, Accountable, Effective and Efficient Corporate Governance	Relocation of Server	Number of Server rooms Relocated	New project	#	Advert for tender	Tender not advertised	Tender not advertised (Target not achieved)	The identified room for the relocation of the server is still occupied by the Records Section; therefore, the Server room cannot be relocated.	Develop and oversee a phased project plan, initiating with the procurement and configuration of new servers and cabling. Subsequently, the plan will progress to the relocation of the server room to a designated space in the upcoming financial year.	R 0	1 Delivery and Installation of new Server racks by 30th June 2026	R 3 500 000 LLM (multi-year)	Adverts, Appointment letter, delivery note

4.4. Social Services

The department comprises the following Divisions:

- Traffic
- Registration and Licensing
- Waste Management
- Parks
- Libraries

Achievements

- 2.8 hectares of invasive plant species removed in the 1st Quarter of 2025/ 26 FY.
- All 15 parks were maintained in the 1st Quarter of 2025/ 26 FY.
- 6 Cemeteries maintained in the 1st quarter of 2025/ 26 FY.
- 12 waste education and awareness campaigns conducted in the 1st Quarter of 2025/ 26.
- 62 speed checks were conducted on municipal roads by municipal traffic officers.
- 6 law enforcement joint operations held with Sector Departments, SAPS, and Provincial Traffic Department in the 1st Quarter of 2025/ 26 FY.
- 13 Traffic stops and checks conducted in the 1st Quarter of 2025/ 26 FY.
- The municipality has the approved integrated waste management plan that was endorsed by the MEC of Limpopo Department of Economic Development, Environment and Tourism in November 2024. In implementing the integrated waste management plan 12 waste education and awareness campaigns were conducted, 32 villages are provided with Roll-on Roll-off bins for collection of waste, and 11 450 urban households have access to refuse removal.
- 80% Internal Audit findings addressed, 4 out of 5 IA findings resolved. 1 still in progress.
- 78% Risks mitigations addressed, out of 23 Risks mitigations, 18 resolved, and 5 not addressed.

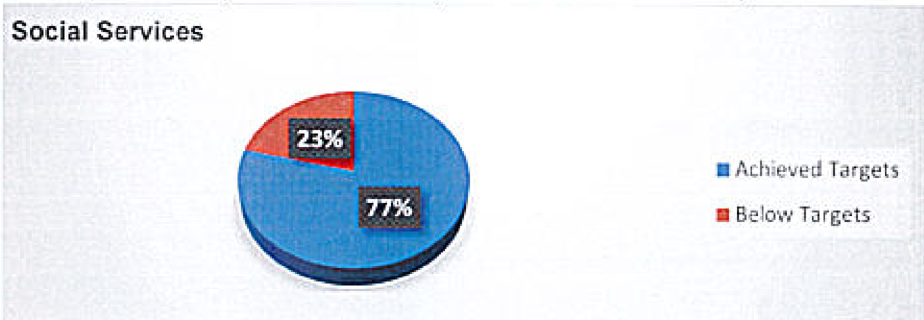
Challenges

- Not all rural villages had access to weekly refuse removal in 1st quarter, 32 out of 33 rural villages.

Social Services Department: Out of the Thirty (30) indicators, fourteen (14) achieved, six (6) exceeded and six (6) performed below target, and five (4) are not applicable. A score of 77% for the department is achieved. All 8 projects are in progress.

Indicators	Total number 30
Achieved Target	14
Exceeded Target	06
Over Exceeded Target	0
Below Target	06
Unsatisfactory	0
Not applicable	04

The Departmental performance is depicted on the color-coded pie chart below:



The detailed performance for the department follows:

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
PARKS														
M_170	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	Removal of Invasive tree species	Number of hectares where invasive plant species are removed in the Municipal area (YTD)	3.96	#	2,5 hectares of invasive plant species removed	2.8 hectares of invasive plant species removed	2.8 hectares of invasive lant species removed. (Target over-achieved)	Additional resources were sourced from other divisions and directorates.	None	OPEX	10 hectares of invasive plant species removed by 30th June 2026	OPEX	Pictures of before and after Area pictures
M_171	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	Maintenance Of Parks	Number of Parks maintained (non-cumulative)	15	#	15 Parks maintained	15 parks maintained.	15 Parks are maintained according as per activity schedule. (Target achieved)	None	None	OPEX	15 parks maintenance by 30th June 2026	OPEX	Activity schedule reflecting the dates/ Attendance Register, Log sheet
M_370	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	Maintenance of Cemeteries	Number of Cemeteries maintained (non-cumulative)	6	#	6	6	6 cemeteries maintained as per activity schedule. (Target achieved)	None	None	OPEX	6 Cemeteries maintained by 30th June 2026	OPEX	Activity schedule reflecting the dates/days for maintenance activity, Attendance Register, Log sheet
WASTE														
M-250	KPA 2: Service Delivery and Infrastructure Development\ Protect the	Refuse Removal on Urban area	Number of urban households with access to weekly refuse removal (non-cumulative)	11 450	#	11 450	11450	11450 urban households provided with weekly	None	None	OPEX	11 450 urban households with access to weekly	OPEX	Billing list

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	environment and improve community well-being\ Waste Management							refuse removal. (Target achieved)				refuse removal by 30th June 2026		
M_702	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	Conducting Waste Education awareness campaigns	Number of Waste Education awareness campaigns conducted (non-cumulative)	36	#	12	12	12 awareness campaigns were conducted for this quarter. (Target achieved)	None	None	OPEX	48 Waste Education awareness campaigns conducted by 30th June 2026	OPEX	Attendance registers, Notice, or Invitation
M_708	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	Refuse Removal on Rural villages	Number of rural villages with access to weekly refuse removal services through roll-on, roll-off system (non-cumulative)	23	#	33	32	32 rural villages have access to weekly refuse removal. (Target not achieved)	One bin for Kgobagodimo is under repair hence we were unable to collect refuse.	The expedite the repair of the bin and the bin will be ready for use in the 1st week of November 2025.	OPEX	33 rural villages with access to weekly refuse removal services through roll-on, roll-off system by 30th June 2026	OPEX	List of Villages, Log sheet, GIS coordinates
							LIBRARY							
M_LIB1	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	Conducting Thusong Centre services campaigns for communities	Number of Thusong Centre services campaigns for communities (YTD)	3	#	1	1	1x Thusong centre campaign held. (Target achieved)	None	None	OPEX	4 Thusong Centre services campaigns for communities by 30th June 2026	OPEX	Attendance registers, Presentation, Notice or Invitation

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
M_LIB2	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	Conducting Community Library awareness campaigns	Number of Community Library awareness campaigns conducted (YTD)	3	#	1	1	1x community library awareness campaign held. (Target achieved)	None	None	OPEX	4 Community Library awareness campaigns conducted by 30th June 2026	OPEX	Invitations, agenda, attendance register, Presentation
M_172	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	Conducting Library campaigns	Number of Library campaigns conducted (YTD)	3	#	1	1	1x library campaign held. (Target achieved)	None	None	OPEX	4 Library campaigns conducted by 30th June 2026	OPEX	Attendance registers, Presentation, Notice or Invitation
							REGISTRY/ LICENSING							
M_RG1	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry.	Testing for driver's license	Average turn-around time between application for driver's license and actual testing (non-cumulative)	1 Week	# weeks	2 Weeks	N/A	No applications were received, and Tests for driver's license could not be done due to the suspensions of officials (Target not achieved)	N/A	N/A	OPEX	2 Weeks' average turn-around time between application for driver's license and actual testing by 30th June 2026	OPEX	Summary of Driver's license register reflecting date of application, date of test and calculation o turnaround time (sampling)
M_RG2	KPA 2: Service Delivery and Infrastructure Development\ Protect the	Conducting Transport Forum meetings	Number of Transport Forum meetings conducted (YTD)	3	#	1	1	1x Transport Forum meeting was held	None	None	OPEX	4 Transport Forum meetings conducted	OPEX	Invitations, agenda, attendance register, minutes

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	environment and improve community well-being\ Registry.							on 17th of September 2025. (Target achieved)				by 30th June 2026		
M_395	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry.	Testing for leaner's license	Average turn-around time between application and testing of applicants for leaner's license (non-cumulative)	1 Week	# weeks	2 Weeks	N/A	No applications were received, and Tests for learner's license could not be done due to the suspensions of officials (Target not achieved)	N/A	N/A	OPEX	2 Weeks average turn-around time between application and testing of applicants for leaner's license by 30th June 2026	OPEX	Summary of Learners license registers reflecting date of application, date of test and calculation o turnaround time (sampling)
							TRAFFIC							
M_703	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	Conduct Speed-checks operations	Number of Speed-checks operations conducted (YTD)	115	#	40	62	62 speed checks conducted for this quarter. (Target over-achieved)	All speed measuring machines are functional, hence the additional speed checks.	None	OPEX	160 Speed-checks operations conducted by 30th June 2026	OPEX	Speed checks register.
M_704	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-	Law enforcement joint operations	Number of Law Enforcement operations conducted (YTD)	14	#	3	6	6 law enforcement joint operations held for this quarter. (Target	Additional 3 joint operations were conducted during the August month that involved other women traffic officers	None	OPEX	12 Law Enforcement operations conducted by 30th June 2026	OPEX	Stop & check register, attendance register

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	being\ Road Safety / Law Enforcement							over-achieved)	from other stakeholders.					
M_777	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	Traffic stops and checks	Number of Traffic Stops and checks conducted (YTD)	38	#	12	13	13 Traffic Stops and checks conducted for this quarter. (Target-over achieved)	An additional joint operation was conducted during the August month that involved other women traffic officers from other stakeholders.	None	OPEX	48 Traffic Stops and checks conducted by 30th June 2026	OPEX	Weekly Reports.
							COMPLAINCE KPI'S							
M_23	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	Complaints received on the Electronic System	Percentage of complaints received on the electronic system by customer care and successfully attended to by Social Services (non-cumulative)	23%	%	100%	100%	1 out of 1 complaint received was addressed (Target achieved)	None	None	OPEX	100% of complaints received on the electronic system by customer care and successfully attended to by Social Services by 30th June 2026	OPEX	System generated quarterly Report signed off by Director SS
M_26	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	AG queries resolved	Percentage of AG queries resolved by Social Services (YTD)	100%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% AG queries resolved by Social Services by 30th June 2026	OPEX	Summary of AG queries resolved signed by CAE and Director SS

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
M_27	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Internal Audit findings resolved	Percentage of Internal audit findings resolved by Social Services (YTD)	63%	%	30%	80%	4 out of 5 IA findings resolved. 1 still in progress. (Target over-achieved)	More effort was put in addressing all Internal Audit findings that are applicable in this quarter (first quarter) as much as possible.	None	OPEX	100% Internal audit findings resolved by Social Services by 30th June 2026	OPEX	Summary of IA queries resolved signed by CAE and Director SS
M_28	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Implementation of AC resolutions	Percentage of AC's resolutions implemented by Social Services (non-cumulative)	100%	%	100%	N/A	Social services don't have AC resolutions for this quarter.	N/A	N/A	OPEX	100% AC's resolutions implemented by Social Services by 30th June 2026	OPEX	Summary of AC Resolutions Implemented, Signed by CAE and Director SS
M_348	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Payment of Creditors	Percentage of creditors paid within 30 days by Social Services (non-cumulative)	100%	%	100%	100%	All 19 Payment to creditors paid within 30 days by Social Services (Target achieved)	None	None	OPEX	100% Creditors paid within 30 days Social Services by 30th June 2026	OPEX	Payment Report signed by Manager Expenditure
M_667	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient	Risk mitigations implemented	Percentage of Risks mitigations implemented by Social Services (YTD)	69%	%	30%	78%	18 out of 23 risks on the risk register addressed. (Target over-achieved)	More effort was put in addressing all risks that are applicable in this quarter (first quarter) as	None	OPEX	100% Risk mitigations implemented by Social Services by 30th June 2026	OPEX	Summary of Risks mitigations Implemented by CRO and Director SS

TOP LAYER SDBIP INDICATORS

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	corporate governance\ Risk Management								much as possible.					
M_691	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Implementation of Council resolutions	Percentage of Council resolutions implemented by Social Services (non-cumulative)	100%	%	100%	90%	18 out of 20 council resolutions implemented. (Target not achieved)	The municipality is still on discussion with Department of Transport on portion of revenue generated through licensing of services for maintenance of testing grounds. The established Transport Committee is still on progress to review the two chapters of the comprehensive Integrated Transport.	The remaining Council resolutions are on implementation progress and will be dealt with in the 2nd quarter of 2025/ 26 FY.	OPEX	100% Council resolutions implemented by Social Services by 30th June 2026	OPEX	Council Resolution Register
PROJECTS UNDER SOCIAL SERVICES														
SS_3	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	Skip Bins 10x 30 cubic meters Roll-on and roll off	Number of 10x 30 cubic meter Skip bins roll on and roll off procured	10 x 30 Cubic meter Skip Bins	#	Advert for tender	Tender advertised	Tender advertised and closed on 23/09/2025 (Target achieved)	None	None	R 0	10 x 30 cubic meter Skip bins procured by 31st March 2026	R 1 500 000 LLM	Advert, Appointment letter, Delivery Note invoices

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
SS_8	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	Establishment of 2 Transfer stations (stalled)	Number of Technical reports on Transfer stations established	New project	#	Advert and Appointment of Consultant	Advert and Appointment of Consultant not done.	MISA is currently doing assessment report on the two transfer stations and awaiting their report. (Target not achieved)	Budget is insufficient	The funds will be directed to other capital projects for this current financial year 2025/26.	R 0	1 Technical report on 2 Transfer stations submitted to Coghsta by 30th June 2026	R 1 000 000 LLM	Advert, Appointment letter, technical report, submission letter from the Municipality
SS_70	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	Refurbishment of Reuben Mogashoa Stadium	Percentage on Refurbishment of Reuben Mogashoa Stadium (YTD)	Advert for Contractor and Appointment done	%	Refurbishment 100%	Refurbishment 96%	96% Refurbishment of Reuben Mogashoa Stadium (Target not achieved)	The project is at practical completion due to the assessment that was not conducted with the Department of Sports.	The assessment is scheduled for October 2025, and the final assessment will be issued	R 0	100% Refurbishment of Reuben Mogashoa Stadium by 30th September 2025	R 493 966 MIG	Progress reports, completion certificates
SS_81	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	Acquisition of Brush cutters x5	Number of Brush cutters procured (YTD)	New project	#	Request for quotations	Quotations requested	RFQ advertised, awaiting evaluation by SCM. (Target achieved)	None	None	R 0	5x brush cutters procured by 31st March 2026	R 106 661. 99 LLM	Request for quotations, advert, Appointment letter, Delivery note/ Invoice
SS_82	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve	Acquisition of Tractor x1	Number of Tractors procured and registered (YTD)	New project	#	Advert for tender	Tender not advertised	Approved specification by Bid Specification Committee.	Planning was done based on the budget assumptions that revenue collection was high however in	Specifications are completed and The Advert for tender will be done in the 2nd quarter of 2025/ 26 FY.	R 0	1x Tractor procured by 31st of March 2026	R 561 200 LLM	Advert, Appointment letter, Delivery note/ Invoice

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	community well-being\ Waste Management							(Target not achieved)	the first two months of the quarter there was significant decline in revenue collection which prompted the institution to delays Advertisement of Tractor in the first quarter.					
SS_83	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	Acquisition of Slasher x2	Number of Slashers procured (YTD)	New project	#	Request for quotations	Quotations requested	RFQ advertised, awaiting evaluation by SCM. (Target achieved)	None	None	R 0	2x Slashers procured by 31st March 2026	R 165 600 LLM	Request for quotations, Advert, Appointment letter, Delivery note/ Invoice
SS_84	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	Acquisition of Ride-on x1	Number of Ride-On's procured (YTD)	New project	%	Request for quotations	Quotations requested	RFQ advertised, awaiting evaluation by SCM. (Target achieved)	None	None	R 0	1x Ride-on procured by 31st March 2026	R 252 885 LLM	Request for quotations, Advert, Appointment letter, Delivery note/ Invoice
ISF_01	KPA 2: Service Delivery and Infrastructure Development\ Protect the environment and improve	Acquire 2x Sedan vehicles for Traffic Division	Number of Sedan vehicles for Traffic Division x2 procured (YTD)	New project	%	Advert for tender	Tender not advertised	Specification approved by Bid Specification Committee.	The advertisement of the project was put on hold following a strategic decision by	The funds are redirected to another service delivery capital project.	R 0	2x Sedan vehicles for Traffic Division procured 31st March 2026	R 1 000 000 LLM	Advert, Appointment letter, Delivery note/ Invoice

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	community well-being\ Waste Management							Target not achieved)	management to restructure funding models for mobility of traffic officers. As a result, the funds will be redirected to another service delivery capital project and an adjustment in this regard will be affected.					

4.5. Infrastructure Services

The department comprises the following Divisions:

- Water Division
- Sanitation Division
- Project Management Unit
- Electrical Division
- Roads and Storm water Division.
- Fleet Management Unit

Achievements

- Electrical losses are at 10.8% average in the 1st quarter of 2025/ 26 FY.
- 3 wastewater quality monitoring reports were conducted by the Municipality YTD and sent to DWS in the 1st quarter of 2025/ 26 FY.
- 3 water quality (blue drop) reports were completed by the municipality and submitted to DWS in the 1st quarter of 2025/ 26 FY.
- 13 villages access roads were bladed in the 1st quarter of 2025/ 26 FY.
- 27.42% of the MIG budget is spent in the 1st quarter of 2025/ 26 FY.
- All 5 service complaints received and resolved in the 1st quarter of 2025/ 26 FY.

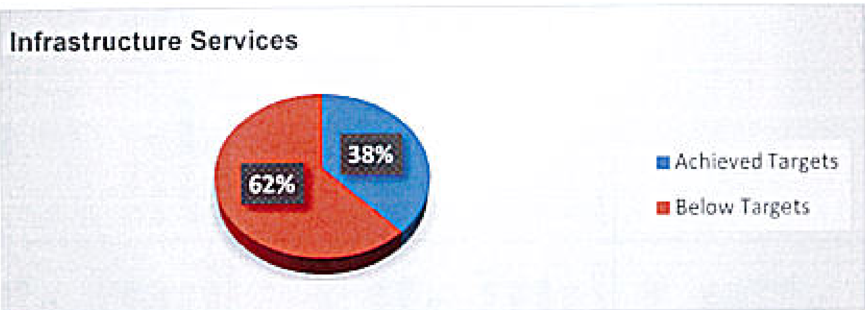
Challenges

- Water loss is at 35.75% average in the 1st quarter of 2025/ 26 FY.
- Slow progress on implementation of internal audit findings and risk mitigations.
- Slow progress on implementation of Infrastructure projects.
- Not all Internal Audit findings and Risks mitigations are addressed.
- Not all payment to creditors were paid within 30 days, out of 196 payments, 184 paid within 30 days.

The Infrastructure Services: out of the forty-four (44) indicators, eleven (11) achieved, five (5) exceeded and twenty-four (24) performed below target, and four (4) are not applicable. A score of 38% for the department is achieved.

Indicators	Total number 44
Achieved Target	11
Exceeded Target	05
Over Exceeded Target	0
Below Target	24
Unsatisfactory	0
Not Applicable	04

The Departmental performance is depicted on the color-coded pie chart below:



The detailed performance for the department follows:

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	TOP LAYER SDBIP INDICATORS													
							WATER							
M_81	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	Water losses within the Municipal area	Percentage of water losses within the Municipal area (YTD)	44%	%	14%	35.75%	35.75% Average water losses within the Municipal area in quarter 1 (Target not achieved)	Water Loss due to pipe burst on old AC pipes. Malfunctioning and Standing water meters. Aged water Infrastructure challenges faced by the municipality.	Continuing with the replacement of AC pipes and replacement of malfunctioning water meters on an on-going basis, there are current projects of Replacement of AC Pipes and meters.	OPEX	14% water losses within the Municipal area by 30th June 2026	OPEX	Water Losses Report
M_399A	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Water – Supply	New household connections to a Water network in Urban areas	Percentage of New households connected to a Water network in urban areas (Marapong, Onverwacht and Town) (YTD)	100%	%	100%	N/A	No new applications were received during the 1st quarter, therefore no new households 'connections for water were done in the 1st Quarter	N/A	N/A	OPEX	100% New households connected to a Water network in urban areas (Marapong, Onverwacht and Town) by 30th June 2026	OPEX	List of households issued with occupation certificates/ Works Order, Register for applications
M_728	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural	Blue Drop System quality monitoring (Water)	Number of monthly water quality monitoring reports on Blue Drop System (YTD)	9	#	3	3	3 water quality reports completed and submitted to the	None	None	OPEX	12 monthly water quality monitoring reports on Blue Drop System by	OPEX	Water analysis Report

)P-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	services in all municipal areas\ Water Quality (Blue Drop)							municipality and DWS. (Target achieved)				30^{th} June 2026		
							SANITATION							
1-400A	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	New household connections to a sanitation network in urban areas	Percentage of New households connected to a sanitation network in urban areas (Marapong, Onverwacht and Town) (YTD)	100%	%	100%	N/A	No new applications were received during the 1st quarter, therefore no new households' connections for sanitation were done in 1st Quarter	N/A	N/A	OPEX	100% New households connected to a sanitation network in urban areas (Marapong, Onverwacht and Town) by 30th June 2026	OPEX	List of households issued with occupation certificates/ Works Order, register for Applications
1_758	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Wastewater Quality (Green Drop)	Green Drop System quality monitoring (Sanitation)	Number of monthly wastewater quality monitoring reports on Green Drop System (YTD)	9	#	3	3	3 wastewater quality monitoring reports. (Target achieved)	None	None	OPEX	12 monthly wastewater quality monitoring reports Green Drop System by 30th June 2026	OPEX	Monthly Wastewater analysis report

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	TOP LAYER SDBIP INDICATORS													
							PUBLIC WORKS							
M_218	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	Maintenance and blading of access roads in rural villages	Number of rural villages in which access roads are maintained and bladed (non-cumulative)	22	#	9 Villages bladed.	11	11 Villages bladed in the 1st quarter. (Target over-achieved)	The grader was functioning properly during the quarter under review; hence we managed to maintain two additional village	None	OPEX	39 rural villages in which access roads are maintained and bladed by 30th June 2026	OPEX	Grader Logbook List of villages graded photographs
							PMU							
M_21	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\	Municipal Infrastructure Grant (MIG) Budget Expenditure	Percentage progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure (YTD)	43%	%	20%	27.42%	27.42% Municipal Infrastructure Grant (MIG) Budget Expenditure (Target over-achieved)	All Projects are on Construction Stage	None	R 14 412 469	100% Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure by 30th June 2026	R 49 937 700 MIG (R 2 628 300) 5% of MIG OPEX	MIG expenditure Report, grant register and IA Form
							ELECTRICITY							
M_340	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-	Electrical losses within the Municipal license area	Percentage of Electrical losses within the Municipal license area (YTD)	10%	%	14%	10.8%	10.8% Electrical losses within the Municipal license	The Municipality has fully implemented Smart Metering	None	OPEX	14% Electrical losses within the Municipal license	OPEX	Electrical losses report

)P-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)							area (Target over-Achieved)	system for all households in Licensed Area			area by 30th June 2026		
/_401B	KPA 2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	Basic level connections of electricity by Municipality on Municipal licensed area	Percentage of households connected with basic level of electricity by Municipality on Municipal licensed area (YTD)	100%	%	100%	100%	3 New electrical applications received and processed. (Target achieved)	None	None	OPEX	100% households connected with basic level of electricity by Municipality on Municipal licensed area by 30th June 2026	OPEX	Works orders, Register for Applications
COMPLIANCE KPI'S														
/_23	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	Complaints received on the Electronic System	Percentage of complaints received on the electronic system by customer care and successfully attended to by Infrastructure Services (non-cumulative)	44%	%	100%	100%	All 5 Complaints received and resolved (Target achieved)	None	None	OPEX	100% complaints received on the electronic system by customer care and successfully attended to by Infrastructu	OPEX	System generated quarterly Report signed by Director IS

IDP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
												re Services by 30th June 2026		
M-26	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	AG queries resolved	Percentage of AG queries resolved by Infrastructure Services (YTD)	100%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% AG queries resolved by Infrastructure Services by 30th June 2026	OPEX	Summary of AG queries resolved signed by CAE and Director IS
M_27	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Internal Audit findings resolved	Percentage of Internal audit findings resolved by Infrastructure Services (YTD)	45%	%	30%	13%	Out of 45 Internal Audit findings, 3 findings resolved 24 findings not resolved, and 18 not yet due. (Target not achieved)	Most of the fundings are not yet resolved due to projects that are still in progress.	Engage the Service providers through PSC monthly meetings to Complete projects.	OPEX	100% Internal audit findings resolved by Infrastructure Services by 30th June 2026	OPEX	Summary of IA queries resolved signed by CAE and Director IS
M_28	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Implementation of AC resolutions	Percentage of AC's resolutions implemented by Infrastructure Services (non-cumulative)	100%	%	100%	N/A	No AC resolutions applicable for Infrastructure Services in 1st quarter.	N/A	N/A	OPEX	100% AC's resolutions implemented by Infrastructure Services by 30th June 2026	OPEX	Summary of AC Resolutions Implemented, signed by CAE and Director IS

TOP LAYER SDBIP INDICATORS														
)P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
/_348	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Payment of Creditors	Percentage of creditors paid within 30 days by Infrastructure Services (non-cumulative)	94%	%	100%	94%	A total of 196 invoices were received in Quarter1. 12 invoices Out of 196 were processed or paid late (Target not achieved)	The late transfer of funds from DWS to the Municipality for WSIG grant funding	Continue to engage DWS to process the transfer of funds on time.	OPEX	100% Creditors paid within 30 days by Infrastructure Services by 30th June 2026	OPEX	Payment Report signed by Manager Expenditure
/_667	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Risk Management	Risk mitigations implemented	Percentage of Risks mitigations implemented by Infrastructure Services (YTD)	69%	%	30%	57%	Out of 51 Risks mitigation, 29 addressed, and 22 not addressed (Target over-achieved)	The Directorate has prioritized to address Risks mitigations on a monthly basis.	None	OPEX	100% Risk mitigations implemented by Infrastructure Services by 30th June 2026	OPEX	Summary of Risks mitigations Implemented signed by CRO and Director IS
/_691	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Implementation of Council resolutions	Percentage of Council resolutions implemented by Infrastructure Services (non-cumulative)	100%	%	100%	100%	All 11 Council resolutions have been received and implemented. (Target achieved)	None	None	OPEX	100% Council resolutions implemented by Infrastructure Services by 30th June 2026	OPEX	Council Resolution Register

IDP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
PROJECTS INDICATORS FOR INFRASTRUCTURE SERVICES														
WATER														
ISW_2	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Witpoort Seleka Regional Water Scheme	Completion of Project designs for Witpoort Seleka Regional Water Scheme (YTD)	New project	%	Technical report	Technical report done	Technical report was finalised, however CoGHSTA advised the LLM to revise the Technical Report and the project will be implemented during 2026/ 27 FY.	None	None	R 0	Completion of Project designs for Witpoort Seleka Regional Water Scheme by 30th June 2026	R 8 583 074 MIG Multi-year project Construction phase to be implemented in 2026/ 2027 FY)	Technical report, letter of approval from DWS, appointment letters, proof of registration from COGHSTA, PDR, DDR
ISW_11	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Construction of Marapong Bulk water Supply Pipeline	Percentage of construction on Marapong Bulk Water Supply Pipeline (YTD)	New project	%	Construction 30%	Construction 0%	0% Construction on Marapong Bulk Water Supply done (Target not achieved)	Technical report not yet approved by DWS.	Engaged with DWS to expedite the approval.	R 0	100% Construction of Marapong Bulk Water Supply Pipeline by 30th June 2026	R 8 972 226 WSIG	Tender advert, Appointment letter, Invoices (IA form), Progress reports, completion certificate
ISW_17	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Purchase and Installation of Telemetric System	Number of Telemetric systems purchased and Installed Installation of Telemetry System	New project	#	Advert for tender	Tender not advertised	Busy Developing Specification (Target not achieved)	Specification for Telemetric System took longer to finalise as the user department was required to do the	To finalise the specifications in the 2nd quarter of 2025/ 26.	R 0	1 Technical report developed for Telemetric Systems by 30th June 2026	R 500 000 LLM	Tender advert, Appointment Technical report for Telemetric Systems

TOP LAYER SDBIP INDICATORS

)P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
									market analysis before completing the specifications					
SW_20	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Replacement Of Asbestos Cement Pipe (AC) In Marapong (Zone 1)	Percentage on Replacement of Asbestos Cement Pipe (AC) In Marapong (Zone 1)	New project	%	Construction 20%	Construction 0%	LLM concluded the appointment of Contractor on the 13 August 2025 and handed over the site on the 04 September 2025. (Target not achieved)	The contractor is busy with site establishment	Requested the contractor to submit revised programme of work, acceleration plan and cashflow.	R 7 287 285	100% Construction on Replacement of Asbestos Cement Pipe (AC) In Marapong (Zone 1)	R 10 533 884 WSIG	Tender advert, PDR, DDR, Appointment letter, Invoices (IA form), Progress reports, completion certificate
SW_22	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Replacement Of Asbestos Cement Pipe (AC) In Marapong (Zone 2)	Percentage on replacement Of Asbestos Cement Pipe (AC) In Marapong (Zone 2) (YTD)	New project	%	Construction 20%	Construction 0%	LLM concluded the appointment of Contractor on the 13 August 2025 and handed over the site on the 04	The contractor is busy with site establishment	Requested the contractor to submit revised programme of works, acceleration plan and cashflow	R 7 691 605	100% Construction on Replacement of Asbestos Cement Pipe (AC) In Marapong (Zone 2) by 30th June 2026	R 11 701 462 WSIG	Tender advert, PDR, DDR, Appointment letter, Invoices (IA form), Progress reports, completion certificate

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								September 2025. (Target not achieved)						
SW_26	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Replacement of Asbestos Cement Pipe (AC) In Onverwacht (Section A)	Percentage on Replacement of Asbestos Cement Pipe (AC) In Onverwacht (Section A)	New project	%	Construction 20%	Construction 0%	LLM concluded the appointment of Contractor on the 13 August 2025 and handed over the site on the 04 September 2025. The contractor completes site establishment and is busy with labour training. (Target not achieved)	The contractor is busy with site establishment	Requested the contractor to submit revised programme of works, acceleration plan and cashflow	R 10 385 181	100% Construction on Replacement of Asbestos Cement Pipe (AC) In Onverwacht (Section A) by 30th June 2026	R 10 699 563 WSIG	Tender advert, PDR, DDR, Appointment letter, Invoices (IA form), Progress reports, completion certificate
SW_27	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Replacement of Asbestos Cement Pipe (AC) In Onverwacht (Section C)	Percentage on Replacement of Asbestos Cement Pipe (AC) In Onverwacht (Section C)	15% Progress: *Appointment of consultant 5%, *Preliminary Design	%	Construction 15%	Construction 0%	LLM concluded the appointment of Contractor on the 13 August	The contractor is busy with site establishment	Requested the contractor to submit revised programme of works, acceleration plan and cashflow	R 11 392 865	100% Construction on Replacement of Asbestos Cement Pipe (AC)	R 11 392 865 WSIG	Specification, Appointment of Contractor, progress reports, Completion certificate

TOP LAYER SDBIP INDICATORS

IP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
				Report 5%, *Detailed Design Report 5%				2025 and handed over the site on the 04 September 2025. (Target not achieved)				In Onverwacht 1 (Section C)		
SW_29	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Review Water Conservation and Water Management Strategy	Number of Water Conservation and Water Management Strategies reviewed	New project	#	Terms of reference, Advert for tender	Terms of reference are completed and tender advertised	Terms of reference developed, and tender advertised on the 28 September 2025. (Target achieved)	None	None	R 0	1 Water Conservation and Water Management Strategy reviewed by 30th June 2026	R 1 500 000 LLM	Terms of Reference, Advert, Appointment letter, 1 Water Conservation and Water Management Strategy
SW_31	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Installation of Palisade fencing for storage facilities and pump stations	Percentage on Installation of Palisade fencing for storage facilities and pump stations (YTD)	New project	%	Advert for tender 10%	Tender not advertised	Market analysis done and still busy with development of specifications (Target not achieved)	Specification for Palisade fencing requires the user department to do market tests/ analysis before completing the specifications	Acquire Quotations from Suppliers and finalise the Specification in the 2nd quarter.	R 0	Installation of Palisade fencing for storage facilities and pump stations by 30th June 2026	R 500 000 LLM	Advert, Appointment letter, Progress report, Completion certificate
SW_45	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Supply and Delivery of x1 Asbestos Cutting machine	Number of Asbestos Cutting machines Supplied and Delivered (YTD)	New project	#	Tender advert	Tender not advertised	Market analysis done and still busy with developme	Specification for Asbestos Cutting Machine took longer to finalise as the	Conclude specifications and appoint suppliers in the 2nd quarter.	R 0	1 Asbestos Cutting machine Supplied and Delivered	R 100 000 LLM	Advert, Appointment letter, delivery note

DP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								nt of specifications (Target not achieved)	user department was required to do the market analysis before completing the specifications.			by 30th June 2026		
SW_46	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Supply and Delivery of x1 Dicing machine (100mm)	Number of Dicing machines Supplied and Delivered (YTD)	New project	%	Advert for tender	Tender not advertised	Market analysis is done and still busy with development of specifications. (Target not achieved)	Specification for Dicing Machine took longer to finalise as the user department was required to do the market analysis before completing the specifications.	Conclude specifications and appoint suppliers in the 2nd quarter.	R 0	1 Dicing machine Supplied and Delivered by 30th June 2026	R 200 000 LLM	Advert, appointment letter, delivery note
							SANITATION							
SS_4	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Refurbishment and Upgrading of Sewer Pump Stations, Wastewater Treatment Works, network pipes and replacement of AC pipes	Percentage on Refurbishment and Upgrading of Sewer Pump Stations, Wastewater Treatment Works, network pipes and replacement of AC pipes. (YTD)	New project	%	Construction 100%	Construction 90%	90% Construction on Refurbishment and Upgrading of Sewer Pump Stations, Wastewater Treatment	Slow Progress by Contractor	Apply penalties to the contractor. Add more resources onsite by the contractor.	R 2 234 726	100% Construction Refurbishment and upgrading of Sewer Pump Stations, Wastewater Treatment	R 5 000 000 WSIG	Progress reports, completion certificates

TOP LAYER SDBIP INDICATORS

)P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								Works, network pipes and replacement of AC pipes project not completed. (Target not achieved)				Works, network pipes and replacement of AC pipes by 30th September 2025		
;S_23	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Construction of Ventilated Improved Pit Latrine (VIP) in the rural node. + Leseding cemetery (250)	Percentage on Construction of Ventilated Improved Pit Latrine (VIP) in the rural node. + Leseding cemetery (YTD)	New project	%	Advert and Appointment of contractor	Tender not advertised	Tender for Construction of VIP is not done. (Target not achieved)	The construction of VIP in Rural Node + Leseding Cemetery project, was supposed to be funded by DWS. Business Plan not approved	Fast Track Approval of Business Plan by DWS	R 0	100% Construction of Ventilated Improved Pit Latrine (VIP) in the rural node. + Leseding cemetery by 30th June 2026	R 5 000 000 WSIG	Advert and Appointment of contractor, progress reports, completion certificate
;S_27	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Refurbishment sanitation components	Percentage on Refurbishment of sanitation components (YTD)	New project	%	Procurement of Sewer Pump	Sewer Pump not procured	Refurbishment of sanitation components was not done. (Target not achieved)	Refurbishment of sanitation components project was supposed to be funded by Coghsta, MIG Appraisal Report not approved.	Fast Track Approval of MIG Appraisal Report by CoGHSTA.	R 0	100% Refurbishment of sanitation components by 30th June 2026	R 4 993 770 MIG	Invoices, progress report, Delivery note,
							PUBLIC WORKS							
;R/P16	KPA 2: Provide quality and well-maintained infrastructural	Upgrading of Letlora Access road	Number of kilometers of Letlora Access	New project	#	Appointment of consultant and contractor,	Consultant and contractor appointed	Service providers appointed and started	None	None	R 3 980 841	Construction 65% kilometers of Letlora	R 15 376 709 MIG (Multi-	Appointment letter, PDR, DDR,

TOP LAYER SDBIP INDICATORS

DP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	services in all municipal areas		Road upgraded/ constructed (YTD)			Construction 15%	Construction is at 15%	with box cutting. (Target achieved)				Access Road upgraded/ constructed by 30th June 2026	year project)	Progress reports
SR/P19	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Resealing of roads in Town, Onverwacht and Marapong	Resealing of roads in Town, Onverwacht and Marapong (YTD)	New project	%	Advert and Appointment of Service provider	Tender Advertised and Service provider appointed	Service provider appointed and already started construction. (Target achieved)	None	None	R 2 897 362	100% Construction Roads in Town, Onverwacht and Marapong sealed by 30th June 2026	R 4 500 000 LLM	Specification, Advert and Appointment letter, progress reports, Completion certificate
SR/P47	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Upgrading of Sefitlhogo Access Road	Number of kilometers of Sefitlhogo Access Road upgraded	Construction 70%	#	Construction 100%	Construction 90%	90% construction on kilometers of Sefitlhogo Access Road was upgraded. (Target not achieved)	Hard rock encountered on the project.	Hard rock blasted.	R 8 244 032	Construction 100% Upgrading of Sefitlhogo village Access Road by 30th September 2025	R 14 987.163 MIG	Tender adverts/ adverts or Request for quotations, Appointment letter or issued order, Delivery Note or invoices, Progress reports, completion certificates
SR/P48	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Acquisition of 1x Jet Patcher	Number of Jet Patchers procured (YTD)	New project	%	Advert for tender	Tender not advertised	Specification is ready and sent to SCM to procure	Planning was done based on the budget assumptions where revenue collection was	Tender Advertisement on to be done through the RT 57 contract in the second quarter as the	R 0	x1 Jet Patcher procured by 30th June 2026	R 6 500 000 LLM	Advert, Appointment letter, Delivery note

)P-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								through RT 57 contract. (Target not achieved)	high however in the first two months of the quarter there was significant decline in revenue collection which prompted the institution to delays procurement of Jet Patcher in the first quarter	specification has been submitted to SCM.				
SR/P49	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Acquisition of 1x Grader	Number of Graders procured (YTD)	New project	%	Advert for tender	Tender not advertised	Specification is ready and sent to SCM to procure through RT 57 contract. (Target not achieved)	Planning was done based on the budget assumptions where revenue collection was high however in the first two months of the quarter there was significant decline in revenue collection which prompted the institution to delays	Tender Advertisement on to be done through the RT 57 contract in the second quarter as the specification has been submitted to SCM.	R 0	1x Grader procured by 30th June 2026	R 4 500 000 LLM	Advert, Appointment letter, Delivery note

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
									procurement of Grader in the first quarter					
ISR/P50	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Acquisition of 1x Compactor	Number of Compactors procured (YTD)	New project	%	Advert for tender	Tender not advertised	Specification is ready and sent to SCM to procure through RT 57 contract. (Target not achieved)	Planning was done based on the budget assumptions where revenue collection was high, however, in the first two months of the quarter there was significant decline in revenue collection which prompted the institution to delay procurement of Compactor in the first quarter.	Tender Advertisement on to be done through the RT 57 contract in the second quarter as the specification has been submitted to SCM.	R 0	1x Compactor procured by 30th June 2026	R 1 500 000 LLM	Advert, Appointment letter, Delivery note
							ELECTRICITY							
SE_1	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Technical report for Construction of King Bird line and substation 4	Number of Technical reports for Construction of King Bird line and substation 4 (YTD)	New project	#	Advert for tender	Tender advertised	Tender advert closed on 23 September 2025.	None	None	R 0	1 Approved Technical Report for Construction of King Bird line and	R 1 000 000 LLM	Advert, Appointment letter, Draft Technical report, and 1 Approved

)P-ID	TOP LAYER SDBIP INDICATORS													
)P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								awaiting bid evaluation. (Target achieved)				substation 4 by 30th June 2026		Technical report
SE_4	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Energy efficiency and demand side management	Number of Street lights and high mast lights retrofitted with energy efficiency LED lights (YTD) (YTD)	410 Street lights (320) and high mast lights (90) retrofitted with energy efficiency LED lights	#	Advert for tender	Tender advertised and contractor appointed	90 old globes of High mast lights at various villages, retrofitted with energy efficiency LED lights. (Target over-achieved)	The municipality has established a forward planning approach, by advertising in the last quarter of the financial for next financial year's projects.	None	R 1 015 520	410 Street lights (320) and high mast lights (90) retrofitted with energy efficiency LED lights by 30th June 2026	R 4 000 000 DMRE	Advert, appointment letter, SLA, progress reports, completion certificate
SE_12	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	30 High mast light Installation at various villages	Number of High mast lights installed and energized at various villages (30 High mast lights, 3-year project) 8 High mast lights for 2025/ 2026 FY (YTD)	27 High mast light at various villages installed and energized	#	Advert for tender	Tender not advertised	Advert for tender for 30 High mast light Installation at various villages not done. (Target not achieved)	The 30 High mast light Installation at various villages project, was supposed to be funded by MIG. Coghsta has not registered the project for the 2025/26 FY.	Application to be resubmitted to Coghsta in the 3rd quarter of 2025/ 26 FY.	R 0	8 High mast light at various villages installed and energized by 30th June 2026	R 5 503 017 MIG (multi-year)	Advert, Preliminary Design report and Detailed Design report appointment letter, SLA, progress reports, completion certificate
SE_44	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Installation of Statistical meters at all distribution points	Number of Statistical meters installed at 90 distribution points (YTD)	New project	#	Advert for tender	Tender advertised	Tender advert closed on 23 September 2025,	None	None	R 0	Installation of Statistical meters at 90 distribution	R 1 200 000 LLM	Advert Preliminary Design report and Detailed Design report Appointment

DP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								awaiting bid evaluation (Target achieved)				points by 30th June 2026		letter, progress reports, completion certificate
							FLEET							
ISF_3	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Acquire 10x of LDV's for Service Delivery	Number of LDV for Service Delivery procured (YTD)	New project	#	Advert for tender	Tender not advertised	The tender will be advertised through RT57 Contracting (Target not achieved)	Planning was done based on the budget assumptions where revenue collection was high however in the first two months of the quarter there was significant decline in revenue collection which prompted the institution to delays procurement of 10x LDVs in the first quarter	Tender Advertisement on to be done through the RT 57 contract in the second quarter.	R 0	10x LDV for Service Delivery procured by 30th June 2026	R 4 000 000 LLM	Advert, Appointment letter, Delivery note
ISF_4	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Acquisition of 8 Ton Towing Truck x1	Number of 8 Ton Towing Truck procured (YTD)	New project	#	Advert for tender	Tender not advertised	Busy Developing Specifications (Target not achieved)	Planning was done based on the budget assumptions where revenue collection was	Follow up with the supplier to provide us with the specification for Roll Back	R 0	8 Ton Towing Truck x1 procured by 30th June 2026	R 1 500 000 LLM	Advert, Appointment letter, Delivery note

TOP LAYER SDBIP INDICATORS

DP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
									high however in the first two months of the quarter there was significant decline in revenue collection which prompted the institution to delays procurement of Ton Towing Truck x1 in the first quarter					
SF_5	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Diagnostic Machine for light motor vehicles and trucks x2	Number of Diagnostic Machine for light motor vehicles and trucks (YTD)	New project	#	Advert for tender	Tender not advertised	Busy Developing Specifications (Target not achieved)	Encountered challenges with the preparation of the Specifications due to complexity of the project (New Technology)	The specifications to be finalized before end October 2025	R 0	2x Diagnostic Machine for light motor vehicles and trucks procured by 30th June 2026	R 110 000 LLM	Advert, Appointment letter, Delivery note
SF_6	KPA 2: Provide quality and well-maintained infrastructural services in all municipal areas	Two Hoist Lift	Number of Hoist Lift procured (YTD)	New project	#	Advert for tender	Tender not advertised	Busy Developing Specifications (Target not achieved)	Specification for Two Hoist Lift took longer to finalise as the user department was required	The specifications to be finalized before end October 2025	R 0	2x Hoist Lift procured by 30th June 2026	R 220 000 LLM	Advert, Appointment letter, Delivery note

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	U O M	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
									to do the market analysis before completing the specifications					

4.6. Development Planning

The department comprises the following Divisions:

- Building Control
- Land Use Management
- Human Settlements
- Local Economic Development

Achievements

- All 142 Housing enquiries attended to within 15 days of receipt in the 1st quarter of 2025/ 26 FY.
- The housing beneficiary list was updated, 217 housing beneficiaries identified and captured in the National Housing Need Register (NHNR) in the 1st quarter of 2025/ 26 FY.
- 1 Housing Consumer Education Programme conducted in the 1st quarter of 2025/ 26 FY.
- 8 contraventions were issued within 1.38 working days in the 1st quarter of 2025/ 26 FY.
- 17 Building plans assessed and approved within 18.75 working days in 1st quarter of 2025/ 26 FY.
- 16 applications finalized within an average of 15,3 weeks in 1st quarter of 2025/ 26 FY.
- Detection of building control contraventions and enforcing of building control regulation by the municipality is implemented.
- 8 Contravention notices were attended to within an average turnaround time of two working days.
- 104 Jobs created through municipal projects and 63 Jobs created through strategic partners.

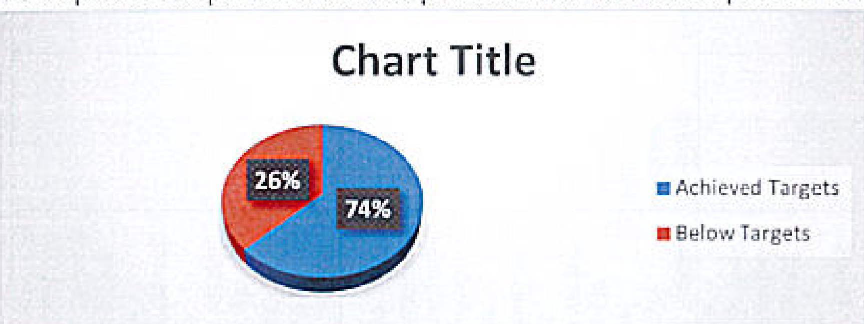
Challenges

- Urban sprawl and informal settlements, Mmamojela park along R510, Mahlakung on Chris Hani Avenue encroachment to the District Hospital
- Non -compliance with building control regulations at Marapong township and Onverwacht by residents
- Extension at Rural villages not adhering to the local SDF.
- The Process of re-establishment of the Municipal Planning Tribunal for Municipal readiness experiences delays
- The review of the Lephalale Municipal SDF is in progress (Milestones attached to Phase 1 to Phase 4 presented to IGR PSC) - 3 phases remaining.
- Review is progressing in accordance with the Project Work Plan (divided into 6 phases). Phase 1 complete, Phase 2 and 3 in progress. Phase 4,5 and 6 not yet started.

Development Planning: out of the Twenty-six (26) indicators, nine (9) achieved, five (5) exceeded, five (5) performed below target, and seven (7) are not applicable. A score of 74% for the department is achieved and 2 projects are still in progress.

Indicators	Total number 26
Achieved Target	09
Exceeded	05
Over exceeded Target	0
Below Target	05
Unsatisfactory	0
Not Applicable	07

The Departmental performance is depicted on the color-coded pie chart below:



The detailed performance for the department follows:

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
							HUMAN SETTLEMENTS							
M-186	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	Housing query needs management	Percentage of Housing enquiries attended to within 15 days of receipt (non-cumulative)	100%	%	100%	100%	All 142 queries attended. (Target achieved)	None	None	OPEX	100% Housing enquiries attended within 15 days of receipt by 30th June 2026	OPEX	Query registers
LM-HS1	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	Update on National Housing Need Register (NHNR).	Percentage of Housing beneficiaries identified and captured in the National Housing Need Register (NHNR). (non-cumulative)	100%	%	100%	100%	217 rural housing beneficiaries identified and captured. (Target achieved)	None	None	OPEX	100% Housing beneficiaries identified and captured in the National Housing Need Register (NHNR) by 30th June 2026	OPEX	Beneficiary list
LM-HS2	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	Housing Consumer education	Number of Housing Consumer Education conducted (YTD)	5	#	1	1	1 (One) Consumer Education Workshop was conducted (Target achieved)	None	None	OPEX	4 Housing Consumer Education conducted by 30th June 2026	OPEX	Invitations, agendas, and attendance registers

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
LM-HS3	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	Socio-Economic Surveys	Number of Socio-Economic Surveys conducted (YTD)	2	#	1	1	1 (One) Socio Economic Survey was conducted. (Target achieved)	None	None	OPEX	4 Socio-Economic Surveys conducted by 30th June 2026	OPEX	Socio Economic Survey Report, Completed signed forms
							BUILDING CONTROL							
M-114	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	Compliance with building control regulations	Average turn-around time of building contraventions detected and attended to within 2 working days. (non-cumulative)	1 working day	#	2 working days	1.38 working day	8 Notices were issued within 1.38 working days (Target over-achieved)	The availability of staff and interns within the Department enhances the efficiency for both Land-Use and Building Control.	None	OPEX	2 working days average turn-around time of building contraventions detected and attended too by 30th June 2026	OPEX	Copies of notices issued
M_759	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans	Compliance with building control regulations	Average turn-around time for assessment of building plans. (non-cumulative)	29 working days	#	30 working days	18.22 working days	18 Building plans assessed and approved within 18.22 working days (Target over-achieved)	Swift assessments on Building Plans by the department and monitoring by Directors shortens the turnaround time.	None	OPEX	30 working days average turn-around time for assessment of building plans by 30th June 2026	OPEX	A register indicating the date in which Building plans were received to assessment

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Administration and Inspectorate													conclusion
						LAND USE MANAGEMENT & GIS								
M_755	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	Implementation of the municipal Land use scheme	Average turn-around time for assessment, finalization of land use and development applications from date of receipt as delegated to the Municipal Planning Tribunal. (non-cumulative)	0 weeks	# weeks	16 weeks	49.4 weeks	No sitting arranged - the re-establishment of the Municipal Planning Tribunal is yet to be finalized (Target not achieved)	Prolonged processes regarding the re-establishment of the Municipal Planning Tribunal	Interviews for re-establishment of tribunal were conducted, and the process is due for completion	OPEX	16 weeks Average turn-around time for assessment, finalization of land use and development applications from date of receipt as delegated to the Municipal Planning Tribunal by 30th June 2026	OPEX	Tribunal Resolution letter/s
M_760	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	Implementation of the Municipal Land use scheme	Average turn-around time for assessment, finalization of land use and development applications from the date of receipt as delegated to the Executive Manager (non-cumulative)	9.53 weeks	# weeks	16 weeks	15,3 weeks	16 applications finalized within an average of 15,3 weeks (Target over-achieved)	The availability of staff within the Department enhances the efficiency for both Land-Use and Building Control	None	OPEX	16 weeks average turn-around time for assessment, finalization of land use and development applications from the date of receipt as delegated	OPEX	Assessment Register

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
												to the Executive Manager by 30th June 2026		
M_761	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	Compliance with Municipal Land use Scheme	Average turn-around time of land use contraventions detected and attended to within 2 working days. (non-cumulative)	2.38 working days	# weeks	2 working days	2 working days	8 notices were issued within 2 working days (Target Achieved)	None	None	OPEX	2 working days average turn-around time of land use contraventions detected and attended to within 5 working days by 30th June 2026	OPEX	Copies of Notices issued.
GG_001	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	Implementation of Municipal Geographic Information System	Number of properties identified and verified in line with Land use activities (YTD)	90	#	30	30	30 properties verified (Target Achieved)	None	None	OPEX	120 properties identified and verified in line with Land use activities per quarter by 30th June 2026	OPEX	Property Register
DPP_1	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide	Review and approval of Spatial Development Framework	Number of Spatial Development Framework reviewed and approved by Council (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Spatial Development Framework reviewed and approved by Council	OPEX	Municipal SDF Document, Council Resolution, Copy of the Gazette

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	adequate land for development\ Land use											by 30th June 2026		
DPP_2	KPA 1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	Review and approval of Municipal Land Use Scheme	Number of Municipal Land Use Scheme reviewed and approved by Council (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Municipal Land Use Scheme reviewed and approved by Council by 30th June 2026	OPEX	Municipal Land-Use Scheme Document, Council Resolution, Copy of the Gazette
LOCAL ECONOMIC DEVELOPMENT														
M_688	KPA 3: Local Economic Development\ Create a conducive environment for businesses to invest in and prosper\ Job Creation	Job Creation through municipal projects	Number of jobs created through municipal LED initiatives and capital projects per quarter (from municipal budget) (YTD)	132	#	100	102	102 Job Created through municipal projects this quarter. (Target Over-achieved)	Target over due to requests made by Shongoane Community to include special community members	None	OPEX	440 jobs created through municipal LED initiatives and capital projects per quarter (from municipal budget) by 30th June 2026	OPEX	List of beneficiaries as per POPIA, appointment letters/ contracts of employment
M_688A	KPA 3: Local Economic Development\ Create a conducive environment for businesses to invest in and	Job Creation through strategic partners	Number of jobs created through strategic partners in the Municipal boundaries (YTD)	467	#	200	62	62 Jobs Created through strategic partners this quarter. (Target not Achieved)	Most contractors are unable to give recruitment information due to POPIA.	Stakeholders to be engaged further on getting information on an on-going basis.	OPEX	1000 jobs created through strategic partners in the Municipal boundaries	OPEX	List of beneficiaries as per POPIA

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	prosper\ Job Creation											by 30th June 2026		
M_51	KPA 3: Local Economic Development\ Create a conducive environment for businesses to invest in and prosper\ Job Creation	Conduct workshops for SMMEs	Number of SMME's workshops conducted (YTD)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	2 SMME's workshops conducted by 30th June 2026	OPEX	Invitations , Agendas, and attendance registers
M_695	KPA 3: Local Economic Development\ Create a conducive environment for businesses to invest in and prosper\ Marketing and Branding	Conduct training for Street Traders	Number of Street Traders training courses conducted (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Street Traders training conducted by 30th June 2026	OPEX	Invitations , Agendas and attendance registers
M_696	KPA 3: Local Economic Development\ Create a conducive environment for businesses to invest in and prosper\ Marketing and Branding	Conduct meetings with strategic partners on SLP/ CSI	Number of meetings with strategic partners on SLP/ CSI conducted (YTD)	6	#	2	2	1 Meeting with Exxaro on the 15/09/2025 for SLP update. 1 Meeting with Kudon Engineering for social activities engagement on 25/09/2025	None	None	OPEX	8 meetings with strategic partners on SLP/ CSI conducted by 30th June 2026	OPEX	Invitations Agendas, attendance registers, and Minutes

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
								(Target achieved)						
COMPLAINCE KPI'S														
M_23	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	Complaints received on the Electronic System	Percentage of complaints received on the electronic system by customer care and successfully attended to by Development Planning (non-cumulative)	0%	%	100%	N/A	No Complaints received on the Electronic System for Planning & Economic Planning this quarter.	N/A	N/A	OPEX	100% complaints received on the electronic system by customer care and successfully attended to by Development Planning by 30th June 2026	OPEX	System generated quarterly Report signed off by Director DP
M_26	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	AG queries resolved	Percentage of Internal audit findings resolved by Development Planning (YTD)	100%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% AG queries resolved by Development Planning by 30th June 2026	OPEX	Summary of AG queries resolved signed by CAE and Director DP
M_27	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate	Internal Audit findings resolved	Percentage of AC's resolutions implemented by Development Planning (non-cumulative)	71%	%	30%	0%	Out of 27 Internal Audit findings, 20 are not resolved, and 7 are not yet due (Target not Achieved)	Prolonged review of the Municipal Land Use Scheme	The review of the MLUS is in progress allowing for the intensification of administration processes. Several	OPEX	100% Internal audit findings resolved by Development Planning by 30th June 2026	OPEX	Summary of IA queries resolved signed by CAE and Director DP

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	governance\ Auditor General									applications are now considered within 60 days calculated from the lapsing date of the 30-day public notice				
M_28	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Implementation of AC resolutions	Percentage of AC's resolutions implemented by Development Planning (non-cumulative)	100%	%	100%	N/A	No AC resolutions applicable for Planning & Economic Planning this quarter.	N/A	N/A	OPEX	100% AC's resolutions implemented by Development Planning by 30th June 2026	OPEX	Summary of AC Resolutions Implemented, Signed by CAE and Director DP
M_348	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Payment of Creditors	Percentage of creditors paid within 30 days by Development Planning (non-cumulative)	100%	%	100%	100%	All 10 payments of creditors paid within 30 days by Development Planning (Target Achieved)	None	None	OPEX	100% Creditors paid within 30 days by Development Planning by 30th June 2026	OPEX	Payment Report signed by Manager Expenditure
M_667	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\	Risk mitigations implemented	Percentage of risks findings resolved by Development Planning (YTD)	69%	%	30%	60%	Out of 25, 15 risks mitigations resolved, and 10 not addressed (Target over-achieved)	Directorate has prioritized to address Risks mitigations on a monthly basis.	None	OPEX	100% risks findings resolved by Development Planning by 30th June 2026	OPEX	Summary of Risks Mitigations Implemented by CRO and Municipal Manager

TOP LAYER SDBIP INDICATORS

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Risk Management													
M_691	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Implementation of Council resolutions	Percentage of Council resolutions implemented by Development Planning	100%	%	100%	100%	All 3 Council resolutions implemented by Planning & Economic Development (Target Achieved)	None	None	OPEX	100% Council resolutions implemented by Development Planning by 30th June 2026	OPEX	Council Resolution Register
PROJECTS UNDER DEVELOPMENT PLANNING														
DP – 1	KPA 1: Rational planning to bridge first and second economies and provide adequate land for development	Formalization of Information settlement – Steve Biko & Ga-Phahladira	Number of Formalization of Information settlement – Steve Biko & Ga-Phahladira (YTD)	New project		Advert for tender	Tender not advertised	Tender not advertised (Target not achieved)	The formalization depends on the reviewed MSDF and MLUS which are still on progress and not yet completed	Finalization of the review of the MSDF and MLUS	R 0	1 Formalization of Information settlement – Steve Biko & Ga-Phahladira by 30th June 2026	R 1 000 000 LLM	Advert, Appointment letter, progress reports, Approval letter
DP – 38	KPI 1: Rational planning to bridge first and second economies and provide adequate land for development	Establish township at Steenbokpan, township establishment process includes the opening of the township register and its declaration	Number of townships at Steenbokpan, township establishment process includes the opening of the township register and its declaration established (YTD)	New project		Advert for tender	Tender not advertised	Tender not advertised (Target not achieved)	The formalization depends on the reviewed MSDF and MLUS which are still on progress and not yet completed	Finalization of the review of the MSDF and MLUS	R 0	1 township at Steenbokpan, township establishment process includes the opening of the township register and its declaration established	R 1 000 000 LLM	Advert, Appointment letter, progress reports, Approval letter

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
												by 30th June 2026		

4.7. Strategic Support Services

The Department comprises of the following Divisions:

- Integrated Development Planning
- Performance Management System
- Public Participation
- Communication Services

Achievements

- 1 Municipal Imbizo was conducted on the 3rd of August 2025.
- All 15 Wards are functional.
- 1 HIV/Aids campaign/ meeting held in the 1st quarter of 2025/ 26 FY.
- 3 Special programs awareness campaigns/meetings held in the 1st Quarter of 2025/ 26 FY.
- Public participation/ feedback community meeting was held in the 1st quarter of 2025/ 26 FY.
- Local Newspaper, WhatsApp, and Facebook are used as media platforms to keep the stake holder and community abreast with matters of civil interest. 10 (ten) media releases were issued in 1st Quarter of 2025/ 26 FY.
- 79 notices issued and published through social media in the 1st quarter of 2025/ 26 FY.
- 1 IDP Representatives forum was held on the 19th of August 2025.
- 1 Annual Performance Report submitted to Auditor General on the 31st of August 2025.
- No service complains have been reported in the 1st Quarter of 2025/ 26 FY.
- All required documents have been published on the Website, (Performance Agreements, and IDP PMS Process Plan).
- 70% IA findings addressed, 7 out of 13 IA findings resolved, 3 not resolved, and 3 not yet due.
- 78% Risks mitigations addressed, out of 12 Risks mitigations, 9 resolved, and 3 not addressed.

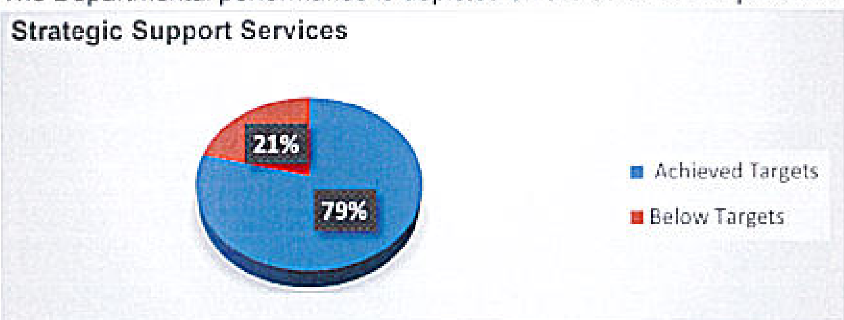
Challenges

- Public participation/ feedback community meeting not conducted.

Strategic Support Services: out of the Thirty (30) indicators, twelve (12) achieved, three (3) exceeded, and four (4) performed below target, and eleven (11) are not applicable. A score of 79% for the department is achieved. 2 projects are in progress.

Indicators	Total number 30
Achieved Target	12
Exceeded	03
Over Exceeded	0
Below Target	04
Unsatisfactory	0
Not Applicable	11

The Departmental performance is depicted on the color-coded pie chart below:



The detailed performance for the department follows:

P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
TOP LAYER SDBIP INDICATORS														
PUBLIC PARTICIPATION														
_11	KPA 4: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	Public participation/ feedback community meetings	Number of Public participation/ feedback community meetings held (YTD)	3	#	1	0	0 Public participation/ feedback community meeting held (Target not achieved)	The Public Participation meeting was not held due to unavailability of key stakeholders	The Public Participation was postponed to the 2nd quarter of 2025/ 26.	OPEX	4 Public participation/ feedback community meetings held by 30th June 2026	OPEX	Invitations, Agendas and attendance registers
_12	KPA 4: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	Conducting Municipal Imbizos	Number of Municipal Imbizos held (YTD)	3	#	1	1	1 Imbizo was held on the 3rd of August 2025 at Reabetswe Sports Ground (Target achieved)	None	None	OPEX	4 Municipal Imbizos held by 30th June 2026	OPEX	Notice, Agenda Attendance registers.
_208	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Ward Committees	Convening of meetings by ward committee chairpersons and submission of reports from such meetings	Number of Functional Ward Committees in the Municipality (non-cumulative)	15	#	15	15	All 15 Wards are functional: ward committee meetings are held, and reports are submitted in the quarter. (Target achieved)	None	None	OPEX	15 Functional Ward committees by 30th June 2026	OPEX	Attendance register, Minutes, and schedule of meetings
_322	KPA 4: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	Convening of HIV/Aids campaigns/meetings by Municipality	Number of HIV/Aids campaigns/ meetings held (YTD)	3	#	1	1	HIV/AIDS meeting was held on the 5th of August at Lephalale TVET college. (Target achieved)	None	None	OPEX	4 HIV/Aids campaigns/ meetings held by 30th June 2026	OPEX	Invitations, Agendas and attendance registers

)P-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
/_641	KPA 4: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	Convening of at least 3 special programs awareness campaigns/meetings	Number of special programs awareness campaigns/meetings held (YTD)	8	#	3	3	Golden games were held on the 28 August 2025 at Shongoane Sports ground. Woman's month celebration held on the 22 August at Altoostyd and Moral regeneration held on the 31st of July at Council chamber (Target achieved)	None	None	OPEX	12 special programs awareness campaigns/ meetings held by 30th June 2026	OPEX	Invitations, Agendas and attendance registers
COMMUNICATIONS														
/I_355	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	Issuing of media press statements to media houses on a quarterly basis	Number of media releases published per quarter (YTD)	18	%	5	10	10 Media releases submitted (Target over-achieved)	There were high number of municipal activities that required publication in the media, hence the over achievement	None	OPEX	20 media statements issued by 30th June 2026	OPEX	Facebook Screenshots or newspaper articles.
M_355B	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and	Review of Communication strategy	Number of Communication strategies reviewed (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 communication strategy developed and approved by	OPEX	Communication Strategy and Council resolution

IP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	efficient corporate governance\ Communication											30th June 2026		
1_355C	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	Issuing of public notices by communication unit on quarterly basis	Percentage of Notices from Internal departments published (non-cumulative)	100%	#	100%	100%	All 79 notices are Issued in 1st quarter (Target achieved)	None	None	OPEX	100% Internal Notices from departments publicised by 30th June 2026	OPEX	Facebook Screenshots or copy of notices issued.
IDP														
M_262	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Integrated Development Planning	Convening of at least 1 IDP Rep forum meeting per quarter by the Municipality	Number of IDP Rep forums meetings successfully held (YTD)	3	#	1	1	IDP Rep forums meeting held on the 19th of August at Morwe village (Target achieved)	None	None	R 97 900	4 IDP Rep forums meetings held by 30th June 2026	R 1 065 916.00	Invitations, Agendas and attendance registers
M_352	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate	Convening of 3 IDP road shown in the fourth quarter by the Municipality	Number of IDP road shows successfully held by end of May (non-cumulative)	3	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A		3 IDP Road-shows held by 30th June 2026		Invitations, Attendance registers, register of community needs and Agendas

IDP-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	governance\ Integrated Development Planning													
M_357	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Integrated Development Planning	Submission of IDP document to Provincial MEC for assessment and rating	Percentage of IDP credibility rating by MEC in Financial Year (non-cumulative)	100%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% IDP Rating by MEC from COGHSTA by 30th June 2026	OPEX	MECs credibility report
M_358	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Integrated Development Planning	Submission of IDP document to council for Approval as legislated	Number of IDP approved by Council by end May (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 IDP's reviewed and approved by 30th June 2026	OPEX	Council resolution
						PERFORMANCE MANAGEMENT SYSTEM								
M_06	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient	Submission of oversight on Annual Report to council for approval	Number of Final Annual Report approved by Council by end of March (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Oversight Report approved by Council by 30th June 2026	OPEX	Council resolution

P-ID	TOP LAYER SDBIP INDICATORS HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	corporate governance\ Performance Management													
1_09	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Performance Management	Submission of a Draft Annual Report to council for noting	Number of Draft Annual Reports tabled to Council by 31st of January (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Annual Report tabled to Council by 31st January 2026	OPEX	Council resolution
/_40	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Performance Management	Submission of quarterly Performance reports to Audit Committee for Oversight in a quarter	Number of\ Quarterly Performance Reports submitted to Audit Committee (YTD)	3	#	1	1	1 Quarterly Performance Reports submitted to Audit Committee (Target achieved)	None	None	OPEX	4 Quarterly Performanc e Reports submitted to Audit Committee by 30th June 2026	OPEX	Signed quarterly reports submitted to Audit Committee
M_43	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\	Submission of a SDBIP to the Mayor for Approval within the prescribed time frame	Number of SDBIP signed by the mayor within 28 days after the approval of budget and the IDP (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 2026/ 2027 SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget	OPEX	Signed SDBIP

	TOP LAYER SDBIP INDICATORS													
IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	Performance Management											by 30th June 2026		
M_44	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Performance Management	Submission of Mid-Performance Report to council in compliance with section 72 of MFMA	Number of Section 72 (mid-year performance reports) submitted to MM by 25th of January and to council by 31st January (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Mid-year budget and performance assessments tabled before Council by 31st of January 2026	OPEX	Council resolution, and Mid-Year Report.
M_48	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Performance Management	Compile an Annual Performance Report and submit it to Auditor General within the prescribed time	Number of Annual Performance Report submitted to auditor general by 30th August (non-cumulative)	1	#	1	1	1 Annual Report compiled and submitted to the office of the Auditor General by 31st August 2025 (Target achieved)	None	None	OPEX	1 Annual Report compiled and submitted to the office of the Auditor General by 31st August 2025	OPEX	Signed APR and Acknowledgement of receipt by AG
M_315	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Performance Management	Conducting the Employee Performance assessment/ appraisal by employer in a quarter	Percentage of performance assessments performed for all EMs per quarter (non-cumulative)	100%	%	100%	100%	All 7 performance assessments performed for all Directors and MM (Target achieved)	None	None	OPEX	100% performance assessments conducted for EM's including Municipal Manager by 30th June 2026	OPEX	Copies of dated and signed Assessment Plans

IP-ID	TOP LAYER SDBIP INDICATORS													
	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
I_315E	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Performance Management	Conduction of annual performance evaluations for executive managers by a panel as legislated 9 months after the end of financial year under review.	Number of Annual Performance Evaluation for Municipal manager and Executive Managers conducted (non-cumulative)	1	#	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	1 Annual Performance Evaluation for Municipal Manager and Executive Managers conducted by 30th June 2026	OPEX	Evaluations report.
						COMPLAINCE KPI'S								
I_23	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	Complaints received on the Electronic System	Percentage of complaints received on the electronic system by customer care and successfully attended to by Strategic Support Services (non-cumulative)	90%	%	100%	N/A	No Complaints received on the Electronic System for Strategic Support Services	N/A	N/A	OPEX	100% complaints received on the electronic system by customer care and successfully attended to by Strategic Support Services by 30th June 2026	OPEX	System generated quarterly Report signed off by Director SSS
I_26	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	AG queries resolved	Percentage of AG queries resolved by Strategic Support Services (YTD)	50%	%	N/A	N/A	Target is not applicable for the quarter	N/A	N/A	OPEX	100% AG queries resolved by Strategic Support Services by 30th June 2026	OPEX	Summary of AG queries resolved signed by CAE and Director SSS

IDP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	TOP LAYER SDBIP INDICATORS													
M_27	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Internal Audit findings resolved	Percentage of Internal audit findings resolved by Strategic Support Services (YTD)	59%	%	30%	70%	Out of 13 Internal Audit findings, 7 resolved, 3 not resolved and 3 not yet due (Target over-achieved)	The Directorate is swiftly addressing the Internal Audit findings on a monthly basis.	None	OPEX	100% Internal audit findings resolved by Strategic Support Services by 30th June 2026	OPEX	Summary of IA queries resolved signed by CAE and Director SSS
M_28	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	Implementation of AC resolutions	Percentage of AC's resolutions implemented by Strategic Support Services (non-cumulative)	50%	%	100%	100%	All 3 AC's resolutions implemented by Strategic Support Services (Target achieved)	None	None	OPEX	100% AC's resolutions implemented by Strategic Support Services by 30th June 2026	OPEX	Summary of AC Resolutions Implemented, Signed by CAE and Director SSS
M_348	KPA 5: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	Payment of Creditors	Percentage of creditors paid within 30 days by Strategic Support Services (non-cumulative)	100%	%	100%	100%	All 67 creditors paid within 30 days by Strategic Support Services (Target achieved)	None	None	OPEX	100% Creditors paid within 30 days by Strategic Support Services by 30th June 2026	OPEX	Payment Report signed by Manager Expenditure
M_654	KPA 4: Good Governance and Public Participation\ Responsible, accountable,	Updating of Municipal website	Percentage on updating Municipal Website as per Sec 75 of the MFMA by Strategic Support	N100%	%	100%	100%	All required documents (The 2025/ 26 Performance Agreements and IDP PMS	None	None	OPEX	100% Updating of Municipal Website as per Sec 75 of the	OPEX	Calendar of Legislated Publications, Screenshots of Reports Published.

TOP LAYER SDBIP INDICATORS

)P-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
	effective, and efficient corporate governance\ Communication		Services (non-cumulative)					Process Plan published on the Website for Strategic Support Services. (Target achieved)				MFMA by Strategic Support Services by 30th June 2026		
1_667	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Risk Management	Risk mitigations implemented	Percentage of Risks mitigations implemented by Strategic Support Services (YTD)	69%	%	30%	75%	Out of 12 risks mitigations, 9 are resolved, and 3 are not resolved (Target over-achieved)	The Risk committee meeting is conducted on monthly basis and assists with efficiency in implementation of risk mitigations.	None	OPEX	100% Risk mitigations implemented by Strategic Support Services by 30th June 2026	OPEX	Summary of Risks Mitigations Implemented signed by CRO and Director SSS
1_691	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	Implementation of Council resolutions	Percentage of Council resolutions implemented by Strategic Support Services (non-cumulative)	100%	%	100%	79%	Out of 19 Council resolutions, 15 implemented and 4 in progress by Strategic Support Services (Target not achieved)	Lephalale municipality under stewardship of SALGA is among the recently identified three municipalities in Limpopo Province, undergoing an assessment of migration which could not be concluded in	Migration is among the items which will be expressed in the IDP 2026/27 following the completion of the assessment.	OPEX	100% Council resolutions implemented by Strategic Support Services by 30th June 2026	OPEX	Council Resolution Register

DP-ID	HIERARCHY (KPA\ STRATEGIC OBJECTIVE\ PROGRAMME)	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE	UOM	QUARTER 1 TARGET	ACTUAL	ACTUAL NOTES	CHALLENGES/ REASONS FOR UNDER OR OVER-ACHIEVEMENT	CORRECTIVE MEASURES FOR UNACHIEVED TARGETS	EXPENDITURE TO DATE	ANNUAL TARGET 2025/ 2026	ANNUAL BUDGET	PORTFOLIO OF EVIDENCE
									within a short period of time.					
PROJECTS UNDER THE OFFICE OF THE STRATEGIC SUPPORT SERVICES														
SSS/CO MM3	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	Acquisition of 1X Drone for Communication	Number of Drone's for Communication procured	New project	#	Advert for tender	Tender not advertised	The advert for the Drone will be issued on the 9th of October 2025 (Target not achieved)	There was an attempt to utilise the Drone budget for Camera, as the camera is insufficiently budgeted for, therefore that caused the delay for the advert to be issued.	The Bid Spec has been dealt with and the advert for tender will be issued on the 9th of October 2025.	R 0	1x Drone for Communication procured 30th June 2026	R 50 000	Advert, Appointment letter, Delivery note.
SSS/CO MM4	KPA 4: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	Acquisition of 1X Camera for Communication	Acquisition of Camera's for Communication procured	New project	#	Advert for tender	Tender not advertised	Tender not advertised (Target not achieved)	The allocated budget for Camera is insufficient; therefore, the budget will be adjusted during the 2025/ 26 Adjusted budget.	The Directorate has since issued a communique to Management for assistance.	R 0	1x Camera for Camera Communication procured 30th June 2026	R 50 000	Advert, Appointment letter, Delivery note.

5. SDBIP budget statements

SDBIP budget statements
The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, considering any guidelines issued by the Minister in terms of section 168(1) of the Act.

The Finance Department has submitted the following:

a. Table C1 – Monthly Budget Statement (Summary)
b. Table C2 – Financial Performance by (functional classification)
c. Table C3 – Financial Performance (revenue and expenditure by municipal vote)
d. Table C4 – Financial Performance (revenue and expenditure)
e. Table C5 – Capital Expenditure (municipal vote, functional classification, and funding)
f. Table C6 – Financial Position
g. Table C7 – Cash Flow

a) Table C1 (Summary)

Table C1 Monthly Budget Statement Summary - M03 September

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Financial Performance									
Property rates	119,527	133,680	133,680	7,625	31,621	33,420	(1,799)	-5%	133,680
Service charges	337,710	403,051	403,051	36,716	114,937	100,763	14,174	14%	403,051
Investment revenue	7,605	7,592	7,592	435	3,034	1,898	1,136	60%	7,592
Transfers and subsidies - Operational	265,739	260,209	260,209	292	106,209	65,052	41,156	0	260,209
Other own revenue	117,911	99,677	99,677	7,577	24,186	24,919	(733)	-3%	99,677
Total Revenue (excluding capital transfers and contributions)	**848,493**	**904,210**	**904,210**	**52,844**	**279,987**	**226,052**	**53,935**	**24%**	**904,210**
Employee costs	245,653	273,857	273,857	23,205	66,608	68,464	(1,857)	-3%	273,857
Remuneration of Councillors	14,369	16,063	16,063	1,183	3,550	4,016	(466)	-12%	16,063
Depreciation and amortisation	100,392	95,671	95,671	12,201	27,008	23,918	3,091	13%	95,671
Interest	22,040	21,490	21,490	295	907	5,372	(4,465)	-83%	21,490
Inventory consumed and bulk purchases	239,533	263,365	263,365	25,287	72,840	65,841	6,999	11%	263,365
Transfers and subsidies	(461)	2,142	2,142	11	498	536	(38)	-7%	2,142
Other expenditure	253,876	228,817	228,817	21,166	55,905	58,703	(2,798)	-5%	228,817
Total Expenditure	**875,402**	**901,405**	**901,405**	**83,347**	**227,316**	**226,850**	**466**	**0%**	**901,405**
Surplus/Deficit)	**(26,909)**	**2,804**	**2,804**	**(30,502)**	**52,671**	**(798)**	**53,469**	**-6700%**	**2,804**
Transfers and subsidies - capital (monetary allocations)	134,605	117,238	117,238	16,049	19,989	29,309	(9,320)	-32%	117,238
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–		–
Surplus/Deficit) after capital transfers & contributions	**107,696**	**120,042**	120,042	**(14,454)**	**72,660**	**28,511**	**44,148**	**155%**	**120,042**
Share of surplus/ (deficit) of associate	-	–	-	–	–	–	–		-
Surplus/ (Deficit) for the year	**107,696**	**120,042**	120,042	**(14,454)**	**72,660**	**28,511**	**44,148**	**155%**	**120,042**
Capital expenditure & funds sources									
Capital expenditure	–	–	–	–	–	–	–		–
Capital transfers recognised	128,729	117,238	135,502	24,522	33,183	32,630	553	2%	135,502
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	39,749	**40,676**	**52,652**	2,785	**5,247**	**12,346**	**(7,099)**	**-57%**	52,652
Total sources of capital funds	**168,478**	**157,914**	**188,153**	**27,307**	**38,430**	**44,977**	**(6,546)**	**-15%**	**188,153**
Financial position									
Total current assets	367,169	319,883	314,883		106,166				314,883

Table C1 Monthly Budget Statement Summary - M03 September									
Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Total non-current assets	1,534,614	1,590,521	1,620,761		11,422				1,620,761
Total current liabilities	200,676	214,427	134,427		48,587				134,427
Total non-current liabilites	174,648	223,514	173,514		(1,659)				173,514
Community wealth/Equity	1,417,726	529,209	529,209		–				529,209
Cash flows									
Net cash from (used) operating	633,303	156,151	96,151	80,765	403,045	82,979	(320,066)	-386%	96,151
Net cash from (used) investing	–	(181,601)	(181,601)	(30,614)	(48,271)	(45,400)	2,870	-6%	(181,601)
Net cash from (used) financing	–	–	–	15	(37)	–	37	#DIV/0!	–
Cash/cash equivalents at the month/year end	693,956	65,824	5,824	50,166	354,738	128,853	(225,885)	-175%	(85,450)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	63,313	19,783	18,003	16,746	17,379	16,204	15,527	713,346	880,301
Creditors Age Analysis									
Total Creditors	27,721	240	219	–	–	(446)	–	–	27,734

b) Table C2

0 - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Revenue - Functional										
Governance and administration		450,541	425,174	425,174	10,835	148,664	106,294	42,370	40%	425,174
Executive and council		12,647	770	770	16	562	192	369	192%	770
Finance and administration		437,894	424,404	424,404	10,819	148,102	106,101	42,001	40%	424,404
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		1,027	6,013	6,013	162	219	1,503	(1,285)	-85%	6,013
Community and social services		117	219	219	56	66	55	12	21%	219
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		910	5,794	5,794	106	152	1,448	(1,296)	-89%	5,794
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		16,440	52,617	52,617	24	4,126	13,154	(9,029)	-69%	52,617
Planning and development		1,494	1,338	1,338	22	154	334	(180)	-54%	1,338
Road transport		14,946	51,279	51,279	3	3,972	12,820	(8,848)	-69%	51,279

0 - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Revenue - Functional										
Environmental protection		-	-	-	-	-	-	-		-
Trading services		508,160	524,753	524,753	56,918	144,612	131,188	13,423	10%	524,753
Energy sources		237,914	317,041	317,041	26,855	83,626	79,260	4,366	6%	317,041
Water management		191,447	139,040	139,040	23,887	39,739	34,760	4,979	14%	139,040
Waste water management		40,105	38,114	38,114	3,876	11,276	9,528	1,748	18%	38,114
Waste management		38,694	30,558	30,558	3,300	9,971	7,639	2,332	31%	30,558
Other	4	6,930	12,890	12,890	955	2,356	3,222	(866)	-27%	12,890
Total Revenue - Functional	2	983,098	1,021,447	1,021,447	68,893	299,976	255,362	44,614	17%	1,021,447
Expenditure - Functional										
Governance and administration		344,299	328,405	328,405	40,182	84,636	83,600	1,035	1%	328,405
Executive and council		44,047	68,040	68,040	2,471	7,241	17,010	(9,769)	-57%	68,040
Finance and administration		297,010	256,217	256,217	37,406	76,608	65,553	11,055	17%	256,217
Internal audit		3,243	4,149	4,149	305	786	1,037	(251)	-24%	4,149
Community and public safety		61,589	62,558	62,558	5,469	16,417	15,640	777	5%	62,558
Community and social services		24,649	33,700	33,700	2,279	6,493	8,425	(1,932)	-23%	33,700
Sport and recreation		9,435	531	531	745	2,377	133	2,244	1689%	531
Public safety		23,490	23,573	23,573	2,074	6,351	5,893	458	8%	23,573
Housing		4,014	4,753	4,753	370	1,196	1,188	7	1%	4,753
Health		-	-	-	-	-	-	-		-
Economic and environmental services		36,334	77,485	77,485	3,102	8,756	19,371	(10,616)	-55%	77,485
Planning and development		15,736	24,360	24,360	1,701	4,378	6,090	(1,712)	-28%	24,360
Road transport		20,598	53,125	53,125	1,401	4,378	13,281	(8,904)	-67%	53,125
Environmental protection		-	-	-	-	-	-	-		-
Trading services		433,427	432,957	432,957	34,593	117,508	108,239	9,269	9%	432,957
Energy sources		218,169	241,173	241,173	24,919	72,730	60,293	12,436	21%	241,173
Water management		135,247	133,548	133,548	4,604	32,195	33,387	(1,192)	-4%	133,548
Waste water management		42,417	34,507	34,507	3,303	7,445	8,627	(1,179)	-14%	34,507
Waste management		37,573	23,728	23,728	1,767	5,076	5,932	(856)	-14%	23,728
Other		-	-	-	-	-	-	-		-
Total Expenditure - Functional	3	875,649	901,405	901,405	83,347	227,316	226,850	466	0%	901,405
Surplus/ (Deficit) for the year		107,449	120,042	120,042	(14,454)	72,660	28,511	44,148	1.5484373	120,042

c) Table C3

0 - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 September										
Vote Description		2024/25	Budget Year 2025/26							
	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue by Vote	1									
Vote 1 - Office of Municipal Manager		884	770	770	16	562	192	369	191.9%	770
Vote 2 - Budget and Treasury		420,027	421,776	421,776	10,589	147,872	105,444	42,428	40.2%	421,776
Vote 3 - Corporate Services		–	–	–	–	–	–	–		–
Vote 4 - Social Service		46,652	49,562	49,562	4,416	12,546	12,391	155	1.3%	49,562
Vote 5 - Technical and Engineering Services		514,041	546,103	548,103	53,850	138,842	137,026	1,816	1.3%	548,103
Vote 6 - Property, Planning & Development		1,494	1,338	1,338	22	154	334	(180)	-54.0%	1,338
Vote 7 - Office of the Mayor/Strategic Office		–	–	–	–	–	–	–		–
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	(102)	(102)	–	–	(26)	26	-100.0%	(102)
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	**983,098**	**1,021,447**	**1,021,447**	**68,893**	**299,976**	**255,362**	**44,614**	**17.5%**	**1,021,447**
Expenditure by Vote	1									
Vote 1 - Office of Municipal Manager		39,051	63,103	63,103	2,909	8,442	15,776	(7,334)	-46.5%	63,103
Vote 2 - Budget and Treasury		222,991	147,121	147,121	26,560	42,636	36,780	5,856	15.9%	147,121
Vote 3 - Corporate Services		58,326	59,705	59,705	6,369	21,480	16,425	5,055	30.8%	59,705
Vote 4 - Social Service		97,486	100,037	100,037	8,450	25,052	25,009	43	0.2%	100,037
Vote 5 - Technical and Engineering Services		421,787	475,138	475,138	35,859	120,505	118,785	1,720	1.4%	475,138
Vote 6 - Property, Planning & Development		14,294	20,106	20,106	1,285	3,781	5,027	(1,246)	-24.8%	20,106
Vote 7 - Office of the Mayor/Strategic Office		21,704	36,195	36,195	1,913	5,420	9,049	(3,628)	-40.1%	36,195
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	875,649	901,405	901,405	83,347	227,316	226,850	466	0.2%	901,405
Surplus/ (Deficit) for the year	2	107,449	120,042	120,042	(14,454)	72,660	28,511	44,148	154.8%	120,042

d) Table 4

Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 September

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue										
Exchange Revenue										
Service charges - Electricity		218,595	270,621	270,621	25,603	81,422	67,655	13,767	20%	270,621
Service charges - Water		64,147	73,956	73,956	5,875	18,148	18,489	(341)	-2%	73,956
Service charges - Waste Water Management		29,897	31,974	31,974	2,963	8,577	7,993	583	7%	31,974
Service charges - Waste management		25,072	26,500	26,500	2,275	6,790	6,625	165	2%	26,500
Sale of Goods and Rendering of Services		2,190	1,915	1,915	42	205	479	(274)	-57%	1,915
Agency services		6,930	12,890	12,890	640	2,042	3,222	(1,181)	-37%	12,890
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		59,635	54,227	54,227	4,233	14,369	13,557	812	6%	54,227
Interest from Current and Non-Current Assets		7,605	7,592	7,592	435	3,034	1,898	1,136	60%	7,592
Dividends		–	–	–	–	–	–	–		–
Rent on Land		–	–	–	–	–	–	–		–
Rental from Fixed Assets		366	839	839	54	102	210	(107)	-51%	839
License and permits		–	–	–	315	315	–	315	#DIV/0!	–
Special rating levies		–	–	–	–	–	–	–		–
Operational Revenue		20,894	2,776	2,776	78	458	694	(236)	-34%	2,776
Non-Exchange Revenue								–		
Property rates		119,527	133,680	133,680	7,825	31,621	33,420	(1,799)	-5%	133,680
Surcharges and Taxes		–	–	–	–	–	–	–		–
Fines, penalties and forfeits		3,367	6,158	6,158	107	153	1,539	(1,387)	-90%	6,158
License and permits		–	–	–	–	–	–	–		–
Transfers and subsidies - Operational		265,739	260,209	260,209	292	106,209	65,052	41,156	63%	260,209
Interest		24,196	20,874	20,874	2,109	6,543	5,218	1,325	25%	20,874
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		–	–	–	–	–	–	–		–
Gains on disposal of Assets		333	–	–	–	–	–	–		–
Other Gains		–	–	–	–	–	–	–		–
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and contributions)		848,493	904,210	904,210	52,844	279,987	226,052	53,935	24%	904,210
Expenditure By Type										
Employee related costs		245,653	273,857	273,857	23,205	66,608	68,464	(1,857)	-3%	273,857
Remuneration of councillors		14,369	16,063	16,063	1,183	3,550	4,016	(466)	-12%	16,063

Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 September

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Bulk purchases - electricity		183,445	205,014	205,014	21,354	64,665	51,254	13,411	26%	205,014
Inventory consumed		56,088	58,351	58,351	3,933	8,176	14,588	(6,412)	-44%	58,351
Debt impairment		54,668	52,323	52,323	6,626	13,081	13,081	(0)	0%	52,323
Depreciation and amortisation		100,392	95,671	95,671	12,201	27,008	23,918	3,091	13%	95,671
Interest		22,040	21,490	21,490	295	907	5,372	(4,465)	-83%	21,490
Contracted services		71,459	83,590	83,590	6,223	17,204	20,897	(3,693)	-18%	83,590
Transfers and subsidies		(461)	2,142	2,142	11	498	536	(38)	-7%	2,142
Irrecoverable debts written off		17,515	15,500	15,500	–	–	3,875	(3,875)	-100%	15,500
Operational costs		76,969	77,405	77,405	8,317	25,621	20,850	4,770	23%	77,405
Losses on Disposal of Assets		33,266	–	–	–	–	–	–		–
Other Losses		–	–	–	–	–	–	–		–
Total Expenditure		875,402	901,405	901,405	83,347	227,316	226,850	466	0%	901,405
Surplus/(Deficit)		(26,909)	2,804	2,804	(30,502)	52,671	(798)	53,469	(0)	2,804
Transfers and subsidies - capital (monetary allocations)		134,605	117,238	117,238	16,049	19,989	29,309	(9,320)	(0)	117,238
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions		107,696	120,042	120,042	(14,454)	72,660	28,511	44,148	0	120,042
Income Tax		–	–	–	–	–	–	–		–
Surplus/(Deficit) after income tax		107,696	120,042	120,042	(14,454)	72,660	28,511	44,148	0	120,042
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–		–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–		–
Surplus/(Deficit) attributable to municipality		107,696	120,042	120,042	(14,454)	72,660	28,511	44,148	0	120,042
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–		–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year		107,696	120,042	120,042	(14,454)	72,660	28,511	44,148	0	120,042
References										
1. Material variances to be explained on Table SC1										
Total Revenue (excluding capital transfers and contributions) including capital transfers/contributions etc		983,098	1,021,447	1,021,447	68,893	299,976	255,362			1,021,447

e) Table C5

Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Multi-Year expenditure appropriation	2									
Vote 1 - Office of Municipal Manager		-	-	-	-	-	-	-		-
Vote 2 - Budget and Treasury		-	-	-	-	-	-	-		-
Vote 3 - Corporate Services		-	-	-	-	-	-	-		-
Vote 4 - Social Service		-	-	-	-	-	-	-		-
Vote 5 - Technical and Engineering Services		-	-	-	-	-	-	-		-
Vote 6 - Property, Planning & Development		-	-	-	-	-	-	-		-
Vote 7 - Office of the Mayor/Strategic Office		-	-	-	-	-	-	-		-
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-		-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - Office of Municipal Manager		-	-	-	-	-	-	-		-
Vote 2 - Budget and Treasury		-	-	-	-	-	-	-		-
Vote 3 - Corporate Services		-	-	-	-	-	-	-		-
Vote 4 - Social Service		-	-	-	-	-	-	-		-
Vote 5 - Technical and Engineering Services		-	-	-	-	-	-	-		-
Vote 6 - Property, Planning & Development		-	-	-	-	-	-	-		-
Vote 7 - Office of the Mayor/Strategic Office		-	-	-	-	-	-	-		-
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-		-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-

Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	–	–	–	–	–	–	–		–
Total Capital Expenditure		–	–	–	–	–	–	–		–
Capital Expenditure - Functional Classification										
Governance and administration		3,295	6,790	8,323	–	292	1,976	(1,685)	-85%	8,323
Executive and council		1,081	–	150	–	–	27	(27)	-100%	150
Finance and administration		2,215	6,790	8,173	–	292	1,949	(1,657)	-85%	8,173
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		7,853	2,386	2,821	–	–	676	(676)	-100%	2,821
Community and social services		–	1,586	1,586	–	–	397	(397)	-100%	1,586
Sport and recreation		8,511	–	435	–	–	79	(79)	-100%	435
Public safety		(658)	800	800	–	–	200	(200)	-100%	800
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		43,816	55,158	79,093	7,353	15,769	18,141	(2,373)	-13%	79,093
Planning and development		(450)	2,000	4,700	–	–	991	(991)	-100%	4,700
Road transport		44,266	53,158	74,393	7,353	15,769	17,150	(1,382)	-8%	74,393
Environmental protection		–	–	–	–	–	–	–		–
Trading services		113,514	93,580	97,916	19,954	22,370	24,183	(1,814)	-7%	97,916
Energy sources		10,553	9,503	10,903	1,220	1,220	2,630	(1,410)	-54%	10,903
Water management		84,688	68,583	69,919	18,562	18,562	17,389	1,173	7%	69,919
Waste water management		16,773	12,994	14,594	172	2,588	3,539	(951)	-27%	14,594
Waste management		1,500	2,500	2,500	–	–	625	(625)	-100%	2,500
Other		–	–	–	–	–	–	–		–
Total Capital Expenditure - Functional Classification	3	168,478	157,914	188,153	27,307	38,430	44,977	(6,546)	-15%	188,153
Funded by:										
National Government		128,729	117,238	135,502	24,522	33,183	32,630	553	2%	135,502
Provincial Government		–	–	–	–	–	–	–		–

Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
District Municipality		–	–	–	–	–	–	–		–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Depart Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		–	–	–	–	–	–	–		–
Transfers recognised - capital		126,729	117,238	135,502	24,522	33,183	32,630	553	2%	135,502
Borrowing	6	–	–	–	–	–	–	–		–
Internally generated funds		39,749	40,676	52,652	2,785	5,247	12,346	(7,099)	-57%	52,652
Total Capital Funding		168,478	157,914	188,153	27,307	38,430	44,977	(6,546)	-15%	188,153

f) Table C6

Table C6 Monthly Budget Statement - Financial Position - M03 September

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	Year TD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		66,287	65,824	65,824	49,856	65,824
Trade and other receivables from exchange transactions		160,907	129,824	129,824	35,598	129,824
Receivables from non-exchange transactions		114,373	89,461	89,461	3,318	89,461
Current portion of non-current receivables		–	–	–	–	–
Inventory		7,793	–	(5,000)	1,336	(5,000)
VAT		17,994	34,739	34,739	18,292	34,739
Other current assets		(167)	35	35	(234)	35
Total current assets		367,189	319,883	314,883	108,166	314,883
Non-current assets						
Investments		–	–	–	–	–
Investment property		23,500	17,631	17,631	–	17,631
Property, plant and equipment		1,510,878	1,570,898	1,601,137	11,441	1,601,137
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		77	77	77	–	77
Intangible assets		160	1,915	1,915	(19)	1,915
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non-current assets		1,534,614	1,590,521	1,620,761	11,422	1,620,761
TOTAL ASSETS		1,901,803	1,910,404	1,935,644	119,588	1,935,644
LIABILITIES						
Current liabilities						

Bank overdraft		–	–	–	–	–
Financial liabilities		41,940	59,967	59,967	–	59,967
Consumer deposits		13,257	10,949	10,949	(18)	10,949
Trade and other payables from exchange transactions		130,576	120,718	40,718	7,465	40,718
Trade and other payables from non-exchange transactions		18,829	21,252	21,252	28,020	21,252
Provision		5,828	4,249	4,249	–	4,249
VAT		(9,755)	(2,708)	(2,708)	13,120	(2,708)
Other current liabilities		–	–	–	–	–
Total current liabilities		200,676	214,427	134,427	48,587	134,427
Non-current liabilities						
Financial liabilities		46,431	118,618	68,618	(1,659)	68,618
Provision		128,217	104,896	104,896	–	104,896
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		–	–	–	–	–
Total non-current liabilities		174,648	223,514	173,514	(1,659)	173,514
TOTAL LIABILITIES		375,324	437,941	307,941	46,928	307,941
NET ASSETS	2	1,526,479	1,472,463	1,627,702	72,660	1,627,702
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1,417,726	529,209	529,209	–	529,209
Reserves and funds		–	–	–	–	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1,417,726	529,209	529,209	–	529,209

g) Table 7

Table C7 Monthly Budget Statement - Cash Flow - M03 September

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		1,492	96,082	96,082	4,269	10,272	24,020	(13,749)	-57%	96,082
Service charges		137,747	419,891	419,891	21,947	57,420	104,973	(47,553)	-45%	419,891
Other revenue		355,717	111,385	111,385	90,255	165,880	27,846	138,034	496%	111,385
Transfers and Subsidies - Operational		1,071,430	260,209	260,209	12,559	318,924	65,052	253,872	390%	260,209
Transfers and Subsidies - Capital		18,292	113,238	113,238	12,351	46,031	28,309	17,722	63%	113,238
Interest		–	7,592	7,592	–	102	1,898	(1,796)	-95%	7,592
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(951,376)	(830,623)	(890,623)	(60,616)	(195,584)	(163,714)	31,870	-19%	(890,623)
Interest		–	(21,490)	(21,490)	–	–	(5,372)	(5,372)	100%	(21,490)
Transfers and Subsidies		–	(131)	(131)	–	–	(33)	(33)	100%	(131)
NET CASH FROM/(USED) OPERATING ACTIVITIES		633,303	156,151	96,151	80,765	403,045	82,979	(320,066)	-386%	96,151
CASH FLOWS FROM INVESTING ACTIVITIES										

Table C7 Monthly Budget Statement - Cash Flow - M03 September										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		–	(181,601)	(181,601)	(30,614)	(48,271)	(45,400)	2,870	-6%	(181,601)
NET CASH FROM/USED) INVESTING ACTIVITIES		–	(181,601)	(181,601)	(30,614)	(48,271)	(45,400)	2,870	-6%	(181,601)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	–	–	15	(37)	–	(37)	#DIV/0!	–
Payments										
Repayment of borrowing		–	–	–	–	–	–	–		–
NET CASH FROM/USED) FINANCING ACTIVITIES		–	–	–	15	(37)	–	37	#DIV/0!	–
NET INCREASE/ (DECREASE) IN CASH HELD		633,303	(25,450)	(85,450)	50,166	354,738	37,579			(85,450)
Cash/cash equivalents at beginning:		60,653	91,274	91,274		–	91,274			–
Cash/cash equivalents at month/year end:		693,956	65,824	5,824	50,166	354,738	128,853			(85,450)

6. Conclusion

The SDBIP for 2025/ 26 Financial Year contains the Objectives and Indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2025/ 26 was developed to reflect ***cumulative performance***, therefore the status of indicators reflects the overall performance level achieved year to date.

The recommendations of the performance audit committee were considered for improvement of the management of progress performance, with measurement of outcomes, rather than inputs and outputs indicators.

For the first quarter of this financial year overall performance of the Municipality is satisfactory in terms of the planned targets and predetermined objectives, though there are challenges of revenue reduction and low-cost coverage which needs special attention.

The total number of measurable indicators is 160, seventy-two (72) achieved, thirty-six (36) exceeded and fifty-two (52) performed below target, and forty-eight (48) are not applicable. A score of 68% for the department is achieved on indicators.

The contents of the report will improve as capacity is built in house, and a full complement of staff is in place. The Municipal Manager and her team have strived to achieve 100% but due to measures beyond their control this was not achievable. The current performance based on the manual assessment of the quarterly performance shows that the Municipality has achieved 68%, as per regulation 805 calculation of the targets that have been set for the quarter under review.

The Municipality is encouraged to review all the KPI's to ensure that the SMART principle is applied so that performance can be measured more accurately with correct supporting documents for reported actual Performance.

7. Approval

Approval by:

EP. NOGILANA-RAPHELA
Acting Municipal Manager

20/ 10/ 2025
Date